- 17. Over the course of Thursday afternoon we met at the half past the hour. Homeward transport arrangements were made. During the weekend two of us have attempted to make contact with everyone who staffed our CCS. I suspect that there may be some PTSD especially amongst the BMA lay staff and the BMA Chief executive has made appropriate arrangements.
- 18. During our first debriefing the police cordoned off the Hastings Room and some of my notes may still be in there.

## Summary and conclusions

## Physician workforce experience and skill mix

- A. The BMA CCS was staffed by 14 doctors of various disciplines, mostly very experienced GPs all of whom had undertaken traditional house surgeon and house physician posts followed by three years GP Vocational Training including six months Accident and Emergency at SHO level. Additionally we had the services of a senior consultant obstetrician and two highly experienced Associate Specialist surgeons.
- **B.** Apart from myself there were no doctors with current active experience of trauma and I was the only doctor with any Pre Hospital Emergency Medicine experience, or major incident management credentials.
- C. Observation of how patients were managed coupled with post event debriefing demonstrated that the generalists almost instinctively grasped the "do the most for the most" philosophy and that more specialist colleagues struggled with such concepts operationally intellectually and emotionally.