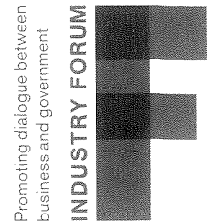


27 September 2006

Ms Kate Barker  
C/o HM Treasury  
1 Horseguards Road  
London  
SW1A 2HQ



Dear *Kate*

**Industry Forum meeting: Creating Greater Planning Flexibility**

We would be very pleased if you were able to address an Industry Forum meeting with our business members on creating greater flexibility in planning towards the end of this year or early next year.

We would arrange the meeting at a date and time convenient for you at a Central London venue.

As you may remember from a previous meeting of ours, Industry Forum business members are predominantly FTSE 100 companies which include a wide range of sectors and interests.

The intention of our meetings is to:

Inform senior managers representing our member businesses of public policy and regulatory issues;

To enable them to comment collectively and confidentially (we adhere to the Chatham House rule) and to encourage a constructive dialogue.

The majority of our meetings are roundtable, with 30 – 40 business participants.

To provide some further background on the Industry Forum (IF), the organisation was established in 1993/94 to encourage dialogue between government and business on business related public policies. Since then we have recruited a large number of leading companies as members and held several successful policy development sessions and conferences in London, the regions and Brussels. We are a politically independent organization complying with the Political Parties, Elections and Referendums Act.

The vast majority of our events are addressed by government ministers and also include senior figures in Brussels responsible for business policy. Recent and forthcoming speakers include John Tiner, Dr Herbert Ungerer, Catherine Day, Stephen Timms, John Oughton, John Healey, Margaret Beckett, Charles Clarke, Lord Sainsbury, Mike O'Brien, and Peter Hain,

Unlike most other business bodies, we are *not* a lobbying organisation: our role is that of catalyst. Meetings topics are wide-ranging from e-commerce and waste recycling to corporate governance and energy.

7a Livonia Street  
London W1F 8AE

T +44 (0)20 7434 0090  
F +44 (0)20 7434 0083  
E [info@industry-forum.org](mailto:info@industry-forum.org)  
W [www.industry-forum.org](http://www.industry-forum.org)

Further details of the Industry Forum can be found on our website: [www.industry-forum.org](http://www.industry-forum.org)

We very much hope you will accept this invitation and look forward to what we believe will be a very informative and stimulating meeting. Perhaps we could call your office in a few days time to discuss this further, hopefully to find a time and place for the meeting that fits in with your schedule.

*Best regards*  
*Mary*

Mary Rogers  
Chief Executive  
[mrogers@industry-forum.org](mailto:mrogers@industry-forum.org)

Promoting dialogue between  
business and government

INDUSTRY FORUM

