

2

TREASURY STRUCTURE

- Ministerial responsibilities
- Senior management structure



MINISTERIAL RESPONSIBILITIES

2.1 The Chancellor of the Exchequer, the Rt Hon Gordon Brown, MP, has overall responsibility for the work of the Treasury. He is supported by the Chief Secretary to the Treasury, the Rt Hon Paul Boateng, MP; the Paymaster General, the Rt Hon Dawn Primarolo, MP; the Financial Secretary, Ruth Kelly MP, and the Economic Secretary, John Healey, MP. The diagram below shows Treasury ministers' responsibilities are given below.

2.2 The Treasury is managed by the Treasury Management Board (TMB). TMB is chaired by the Permanent Secretary and

consists of the six Treasury Managing Directors, the Chief Executive of the Office of Government Commerce (OGC) and a non-executive member, Margaret Exley. Ed Balls, the Chief Economic Adviser to the Treasury, attends TMB to discuss strategy on future government policy. The senior management structure of the Treasury is set out on the following pages while further details on the staffing of the Treasury are set out in Chapter 4.

CHANCELLOR OF THE EXCHEQUER: RT HON GORDON BROWN, MP



The Chancellor has overall responsibility for the work of the Treasury.

CHIEF SECRETARY TO THE TREASURY: RT HON PAUL BOATENG, MP



- Public expenditure planning and control (including local authorities and nationalised industries finance).
- Value for money in the public services, including Public Service Agreements (PSAs).
- Departmental Investment Strategies including the Capital Modernisation Fund and the Invest to Save Budget.
- Public Private Partnerships, including the Private Finance Initiative, and Partnerships UK.
- Responsibility for the Office of Government Commerce (OGC) and procurement policy.
- Public sector pay.
- Welfare reform.
- Devolution.
- Strategic oversight of banking, financial services and insurance.
- Resource accounting and budgeting.
- Departmental minister for the Office of Government Commerce (OGC).

PAYMASTER GENERAL: RT HON DAWN PRIMAROLO, MP



- Strategic oversight of taxation as a whole, including overall responsibility for the Finance Bill, closer working between Inland Revenue and HM Customs & Excise (including with other departments), and European and international tax issues.
- Departmental minister for Inland Revenue and the Valuation Office.
- Personal taxation (except company car tax, savings and pensions), national insurance contributions and tax credits.
- Direct business taxation and tax aspects of the enterprise agenda, including: corporation tax, North Sea taxation, share schemes, small firms and venture capital.
- Capital gains tax.
- Inheritance Tax.
- Treasury interest in childcare issues.
- Regulatory reform minister for the Chancellor's departments; and
- Welfare Reform Group (welfare fraud).

FINANCIAL SECRETARY TO THE TREASURY: RUTH KELLY, MP



- Banking, financial services and insurance, and the Financial Services Authority.
- Support to the Chief Secretary on strategic oversight of banking, financial services and insurance.
- Financial services tax issues, including ISAs, taxation of savings, Stamp Duty, insurance premium tax and pensions.
- Foreign exchange reserves and debt management policy.
- Support to the Chancellor on European Union issues.
- European Monetary Union business preparations.
- Economic reform in Europe.
- Responsibility for National Savings, the Debt Management Office, Office for National Statistics, Royal Mint and the Government Actuary's Department.
- Personal savings policy.
- Support to the Chief Secretary on public spending issues (including parliamentary financial business, Public Accounts Committee, National Audit Office and general accountancy issues).
- Support to the Paymaster General on the Finance Bill.
- Departmental minister for HM Treasury.

ECONOMIC SECRETARY TO THE TREASURY: JOHN HEALEY, MP



- Departmental Minister for HM Customs and Excise.
- Value added tax; alcohol and tobacco duties; betting and gaming taxation.
- Environmental issues.
- Environmental taxes (climate change levy, aggregates levy, landfill tax).
- Transport taxes (road fuel and other mineral oil duties, taxation of company cars, vehicle excise duty, air passenger duty).
- Urban regeneration.
- Productivity and enterprise (working with Paymaster General on tax issues).
- Competition and deregulation policy.
- Science, research and development.
- Welfare to Work and social exclusion issues.
- Charities and charity taxation.
- Support to the Chancellor on international issues; support to the Chief Secretary on public spending issues and selected Cabinet Committees; and support to the Paymaster General on the Finance Bill.

TREASURY SENIO

GUS O'DONNELL
PERMANENT SECRETARY

Ministerial Support (MIN)
Communications and Strategy (COM)
Strategic Management Team

Mark Bowman
Michael Ellam
Sheila Norris

BUDGET AND PUBLIC FINANCES - BPF

SIR ROBERT CULPIN
Managing Director

Ivan Rogers

Nicholas Holgate

Budget Coordination (BUD)
Environmental & Transport Tax (ETT)
EU and International Taxation (EUIT)
Exchequer Funds and Accounts (EFA)
Public Sector Finances (PSF)
Tax Administration (TA)
Tax Policy (TP)

Labour Market Policy (LMP)
Pension and Savings (PS)
Public Service Pension (PSP)
Work Incentives, Poverty Analysis (WIPA)

Paul Rankin
Paul O'Sullivan
David Richardson
Ian Taylor
Graham Parker
Peter Short
Andrew Lewis

James Richardson
Peter Belts
David Deaton
Helen John

CORPORATE SERVICES AND DEVELOPMENT - CSD

HILARY DOUGLAS
Managing Director

Accounts, Finance and Purchasing (AFP)
Facilities and Contracts Management (FCM)
Information Systems (IS)
Personnel Management (PM)
Strategy Unit (SU)

Rob Brightwell
Paul Pegler
Bernadette Cass
Chris Pearson
Sylvia Thomson

FINANCIAL MANAGEMENT REPORTING AND AUDIT - FMRA

SIR ANDREW LIKIERMAN
Managing Director

Brian Glicksman

Assurance, Control and Risk (ACR)
Risk Support Team (RST)
Treasury Officer of Accounts (TOA)

Central Accountancy (CA)
Development of Accountancy Resources (DART)
Treasury Internal Audit (TIA)
Whole of Government Accounts (WGA)

Chris Butler
Hugh Pullinger
Rob Molan

David Loweth
Mal Singh
Anne Marie Jones
Ian Carruthers

FINANCE, REGULATION AND INDUSTRY - FRI

JAMES SASSOON
Managing Director

Phil Wynn Owen

John Kingman

Banking and General Insurance (BGI)
European Financial Services (EFS)
Financial Stability and Markets (FSM)
Financial Stability and Regulatory Policy (FSRP)
International Financial Services (IFS)
Payment Systems and Crime (PSC)
Savings and Investment Products (SIP)

Competition, Regulation and Energy Markets (CRE)
Enterprise Issues (ENT)
Productivity and Structural Reform (PROD)
Public Enterprise Partnerships (PEP)
Technology Innovation (TI)

Sue Catchpole
Clive Maxwell
David Lawton
Paul Mills
Joseph Halligan
Lucy Makinson
Paul Kirkman

Sam Beckett
Richard Price
Jitinder Kohli
James Close
Daniel Storey

Private Finance Unit (PFU)

Geoffrey Spence

MANAGEMENT

MACROECONOMIC POLICY AND INTERNATIONAL FINANCE - MPIF

JON CUNLIFFE
Managing Director

Simon Brooks

Economic Assessment (EA)
Fiscal and Macroeconomic Policy (FMP)

Chris Kelly
Robert Woods

Melanie Dawes

EU Coordination and Strategy (EUCS)
European Economic Reform (EER)
European Union Finances (EUF)

Stewart James
Katy Peters
Geoff Lloyd

Stephen Pickford

Country Economics and Policy (CEP)
Global Policy and Institutions (GPI)
International Debt and Capital Markets (IDC)
International Poverty Reduction (IPR)

Andrew Kilpatrick
Jonathan Ockenden
Harold Freeman
Beverley Warmington

Sue Owen

Debt Reserves Management (DRM)
European Monetary Union (EMU)
Euro Preparations Unit (EPU)

Paul Mills
Dave Ramsden
Hilary Thompson

Economist Group Management Unit (EGMU)

Jonathan de Berker

UK Director at the IMF and World Bank and
Economic Minister at the British Embassy Washington

Tom Scholar

PUBLIC SERVICES - PS

NICK MACPHERSON
Managing Director

Jonathan Stephens

Defence, Diplomacy and Intelligence (DDI)
Home, Legal and Communities (HLC)
Health (H)
Transport (TR)

John Dodds
Anita Charlesworth
John Hall
Lewis Atter

Lucy de Groot

Devolved Countries and Regions (DCR)
Education, Training and Culture (ETC)
Environment, Food and Rural Affairs (EFRA)

Housing and Urban (HU)
Local Government (LG)

Ros Dunn
Stephen Meek
Sarah Mullen
and Mridul Brivati
Martin Wheatley
Paul Johnston

Adam Sharples

Better Public Services (BPS)
General Expenditure Policy (GEP)
General Expenditure Statistics (GES)

Stephen Mitchell
Adam Sharples
Allen Ritchie

Joe Grice

Public Services Delivery Analysis (PSDA)
Public Sector Relocation (PSR)
Workforce Innovation & Reward (WIR)

Jeremy Taylor
Andy Graham