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TREASURY STRUCTURE

- **Ministerial responsibilities**
- **Senior management structure**

TREASURY STRUCTURE

MINISTERIAL RESPONSIBILITIES

DIAGRAM OF TREASURY MINISTERIAL RESPONSIBILITIES

2.1 The Chancellor of the Exchequer: the Rt Hon Gordon Brown, MP has overall responsibility for the work of the Treasury. He is supported by the Chief Secretary to the Treasury: Rt Hon Andrew Smith MP, the Paymaster General: Dawn Primarolo, MP, the Financial Secretary, Rt Hon Paul Boateng, MP and the Economic Secretary, Ruth Kelly MP. The chart on page 6 and 7 shows Treasury Minister's responsibilities.

2.2 The Treasury is managed by the Treasury Management Board (TMB). TMB is chaired by the Permanent Secretary

and consists of the six Treasury Managing Directors, the Chief Executive of the Office for Government Commerce and a non-executive member; Margaret Exley. Ed Balls, the Chief Economic Adviser to the Treasury, attends TMB to discuss strategy on future government policy. The senior management structure of the Treasury is set out on page 8. Further details on the staffing of the Treasury are set out in Chapter 4.

CHANCELLOR OF THE EXCHEQUER: RT HON GORDON BROWN, MP

The Chancellor has overall responsibility for the work of the Treasury.



CHIEF SECRETARY TO THE TREASURY: RT PAUL BOATENG MP¹

- Public expenditure planning and control (including local authorities and nationalised industries finance);
- Value for money in the public services, including Public Service Agreements (PSAs);
- Departmental Investment Strategies including Capital Modernisation Fund and Invest to Save budget;
- Public/Private Partnerships including Private Finance Initiative;
- Procurement policy;
- Public sector pay;
- Presentation of economic policy and economic briefing;
- Welfare reform;
- Devolution;
- Strategic oversight of banking, financial services and insurance; and Resource Accounting and Budgeting.



Chief Economic Adviser to the Treasury: Ed Balls

Special Advisers: Ed Miliband, Ian Austin, Nicola Murphy and Spencer Livermore

Council of Economic Advisers: Paul Gregg, Maeve Sherlock, Shriti Vadera, Chris Wales, Stewart Wood

PAYMASTER GENERAL: DAWN PRIMAROLO, MP

- Strategic oversight of taxation as a whole, including overall responsibility for the Finance Bill, closer working between Inland Revenue and Customs & Excise (including with other departments), and European and international tax issues;
- Departmental Minister for Inland Revenue and the Valuation Office; Personal taxation (except company car tax, savings and pensions), national insurance contributions and tax credits;
- Direct business taxation and tax aspects of the enterprise agenda, including: corporation tax, North Sea taxation, share schemes, small firms and venture capital;
- Capital Gains Tax;
- Inheritance Tax;
- Treasury interest in childcare issues;
- Regulatory Reform Minister for the Chancellor's departments; and
- Welfare Reform Group (welfare fraud).



FINANCIAL SECRETARY: RUTH KELLY, MP²

- Banking, financial services and insurance, and support to the Chief Secretary on the implementation of the Financial Services and Markets Act;
- Financial services tax issues, including Individual Savings Accounts (ISAs), taxation of savings, Stamp Duty, Insurance Premium Tax and pensions;
- Foreign exchange reserves and debt management policy;
- Support to the Chancellor on EU issues;
- EMU business preparations;
- Economic reform in Europe;
- Responsibility for National Savings, the Debt Management Office, National Investment and Loans Office, Office for National Statistics, Royal Mint and the Government Actuary's Department;
- Personal savings policy;
- Support to the Chief Secretary on public spending and productivity issues;
- Support to the Paymaster General on the Finance Bill;
- Womens' issues; and
- Departmental Minister for HM Treasury.



ECONOMIC SECRETARY: JOHN HEALEY, MP³

- Departmental Minister for Customs and Excise;
- Environmental issues, including tax and other economic instruments, urban regeneration and transport taxes, including climate change levy, aggregates levy, landfill tax, road fuel (and other mineral oil) duties, taxation of company cars, vehicle excise duty, air passenger duty;
- VAT; alcohol and tobacco duties; betting and gaming taxation;
- Support to the Paymaster General on the Finance Bill;
- Productivity and enterprise (working with Paymaster General (PMG) on tax issues);
- Competition and deregulation policy;
- Science, research and development;
- Export credit;
- Welfare to Work and social exclusion issues;
- Charities and charity taxation;
- Support to the Chancellor on international issues; and
- Support to the Chief Secretary on public spending issues (including Parliamentary financial business, Public Accounts Committee, National Audit Office and general accountancy issues).



¹ The Rt Hon Paul Boateng, MP, became the Chief Secretary to the Treasury on 29 May 2002. For the period covered by this report, the Chief Secretary was the Rt Hon Andrew Smith, MP.

² Ruth Kelly, MP, became the Financial Secretary to the Treasury on 29 May 2002. For the period covered by this report, the Financial Secretary was the Rt Hon Paul Boateng, MP.

³ John Healey, MP, became the Economic Secretary to the Treasury on 29 May 2002. For the period covered by this report, the Economic Secretary was Ruth Kelly, MP.

TREASURY SENIOR

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SIR ANDREW TURNBULL
PERMANENT SECRETARY (I) *

Ministerial Support (MIN)
Communications and Strategy (COM)

Mark Bowman
Michael Ellam

MACROECONOMIC POLICY AND INTERNATIONAL FINANCE - MPIF

MANAGING DIRECTOR GUS O'DONNELL

Director Simon Brooks (I)

Director Ivan Rogers (I)

Director Stephen Pickford

Director Sue Owen (starts Summer 2002)

Debt Reserves Management Unit (DRM)
Economist Group Management Unit (EGMU)
EU Finances (EUF)
EU Coordination and Strategy (EUCS)
European Economic Reform (EER)
Debt, Development and Export Finance (DDX)
Global Policy and Institutions (GPI)
Country Economic and Policy (CEP)
International Poverty Reduction (IPR)
UK Director at the IMF and World Bank
and Economic Minister at the British Embassy
Fiscal and Macroeconomic policy (FMP)
Economic and Monetary Union (EMU)
European Preparations Unit (EPU)
Economic Assessment (EA)

Paul Mills
Jonathan de Berker
Geoffrey Lloyd
Rebecca Lawrence
Katy Peters
Michael Richardson
Andrew Lewis
Andrew Kilpatrick
Marcus Manuel
Tom Scholar
Robert Woods
David Ramsden
Mike Glycopantis
Chris Kelly

BUDGET AND PUBLIC FINANCES - BPF

MANAGING DIRECTOR SIR ROBERT CULPIN

Director Nicholas Holgate

Director Colin Mowl (I)

Budget Coordination (BUD)
Tax Policy (TP)
Tax Administration (TA)
Work Incentives, Poverty Analysis (WIPA)
Public Service Pension (PSP)
Environmental Tax, Savings & Investments (ETTSI)
Labour Market Policy (LMP)
Exchequer Funds and Accounts (EFA)
EU & International Taxation (EUIT)
Work and Pensions (WPP)
Public Sector Finances (PSF)

Paul Rankin
Alex Gibbs
Michael Swan
Helen John
David Deaton
James Richardson
Ian Taylor (2)
David Richardson
Peter Betts
Graham Parker

PUBLIC SERVICES - PS

MANAGING DIRECTOR NICK MACPHERSON (I)

Director (PS) Jonathan Stephens

Director (PS) Lucy de Groot

Director (PS) Adam Sharples (I)

Director (PS) Joe Grice

Health (H)
Devolved Countries & Regions (DCR)
Transport (TR)
Local Government (LG)
Housing & Urban (HU)
Productivity Services Panel Support Unit (PSPSU)
Home & Legal (HL)
Education, Training & Culture (ETC)
Public Services Delivery Analysis (PSDA)
Health Trends (HTT)
Voluntary & Community Sector (VCS)
General Expenditure Policy (GEP)
General Expenditure Statistics (GES)
Workforce, Innovation & Reward (WIR)
Defence, Diplomacy & Intelligence (DDI)

Alastair Bridges
Ros Dunn
Lewis Atter
Paul Johnston
Martin Wheatley
Peter Brook
Helen Tuffs
Melanie Dawes
Daniel Gordon
Ian Walker
Helene Radcliffe
Adam Sharples (4)
Allen Ritchie
Andy Graham
William Nye

MANAGEMENT

FINANCIAL MANAGEMENT REPORTING AND AUDIT - FMRA

MANAGING DIRECTOR SIR ANDREW LIKIERMAN (1)

Central Accountancy (CA)
Whole of Government Accounts (WGA)
Development of Accountancy Resources (DART)
Audit Policy & Advice (APA)
Treasury Internal Audit (TIA)
Treasury Office of Accounts (TOA)

David Loweth
Ian Carruthers
Kevin Ross
Chris Butler
Anne Marie Jones
Brian Glicksman (5)

Director Brian Glicksman

FINANCE REGULATION AND INDUSTRY - FRI

MANAGING DIRECTOR JON CUNLIFFE (1)

Financial Stability & Markets (FSM)
International Financial Services (IFS)
Productivity (PROD)
Public Enterprise Partnerships (PEP)
Enterprise Team
Technology, Innovation and Business Relations Team
Financial Services Reform (FSR)
Competition, Regulation & Energy Markets (CRE)
European Financial Services (EFS)
Home Financial Services (HFS)

David Lawton
Joseph Halligan
John Kingman
James Close
Richard Price
Daniel Storey
Richard Bent
Sam Beckett
Clive Maxwell
Stephen Meek

Director Robin Fellgett

Director Harry Bush (3)

CORPORATE SERVICES AND DEVELOPMENT - CSD

MANAGING DIRECTOR HILARY DOUGLAS (1)

Personnel Management (PM)
Information Systems (IS)
Accommodation & Security (AS)
Accounts, Finance & Purchasing (AFP)
Strategy Unit (SU)

Chris Pearson
John Dodds
Paul Pegler
Rob Brightwell
Sheila Norris

STANDING CROSS DIRECTORATE GROUPS

- (1) Indicates head of cross-directorate standing team
- (2) Ian Taylor reports direct to Sir Andrew Turnbull on Royal Finance matters
- (3) Head of Enterprise and Growth Unit, comprising PROD, PEP, ENT and CRE teams
- (4) Supported by Stephen Mitchell and Michael Thornton
- (5) Supported by Rob Molan

*Sir Andrew Turnbull will be moving to the Cabinet Office. At the time of publication of this report, his successor has not been identified.

Treasury Management Board (TMB)
Directors Group (DG)
EU Budgetary Issues (EUBI)
Invest in People Project Team (IIP)
Steering Committee on Resource Accounts & Budgeting (SCARAB)
Treasury Economic Forecast (TEF)
Tax Issues (TI)
HR Strategy Group (HRSG)
Information Strategy Steering Group (ISG)
New Treasury Building Steering Group (New/HMT/S)

Sir Andrew Turnbull
Adam Sharples
Ivan Rogers
Nick Macpherson
Andrew Likierman
Simon Brooks
Colin Mowl
Hilary Douglas
Hilary Douglas
Hilary Douglas

