

▲▼▲▼▲▼▲▼▲▼ HORIZON CO-INVEST ▲▼▲▼▲▼▲▼▲▼
Consultancy + Investment

Nick Kuenssberg

22 July 2002

Dear Mr Higgs,

I am writing to you as an experienced executive and non-executive chairman and director.

There is one point on which I would like to draw your attention which would both support non-executive directors and demonstrate a "new" understanding of the role of the non-executive director.

As a portfolio director with five chairmanships and several other directorships, I have an office, a PA, run a car, PC and communications set-up, insurance, go to seminars and buy information etc to help myself and the boards with which I work. It is not unreasonable that all of the above expenses should be deductible for tax purposes.

The Inland Revenue is not helpful and persists in viewing directors' fees as assessable under Schedule E rather than Schedule D. It is possible to achieve Schedule D through a consultancy contract but there is always pressure against this status and some difficulty in maintaining it.

I would commend to you that all income from non-executive directorships be assessed under Schedule D permitting tax deduction of all relevant expenses.

Yours sincerely,
Nick Kuenssberg

Nick Kuenssberg
BA (Oxon), FCIS, CIMgt, FRSA