

McMaster Review “Supporting excellence in the Arts – from measurement to judgement”:

1. People consulted

Person	Organisation
• Diran Adebayo	
• Janet Archer	Arts Council England
• John Ashford	The Place
• Alan Ayckbourn	Stephen Joseph Theatre
• Hasan Bakhshi	NESTA
• Maria Balshaw	Whitworth
• Felix Barratt	Punchdrunk
• David Barrie	Art Fund
• Richard Beecham	Clore Fellow
• Kate Bellamy NMDC	
• George Benjamin	
• Vivienne Bennett	Arts Council England
• Lewis Biggs	Liverpool Biennial
• Michael Billington	The Guardian
• Iwona Blazwick	Whitechapel
• Louise Bolch	Clore Fellow
• Val Bourne	
• Sonia Boyce	
• Michael Boyd	Royal Shakespeare Company
• Deborah Bull	Royal Opera House
• Catherine Bunting	Arts Council England
• Antonia Byatt	Arts Council England
• Assis Carreiro	Dance East
• Hilary Carty	Cultural Leadership Programme
• Gus Casely-Hayford	Arts Council England
• Wilfred Cass	Cass Foundation
• Phil Cave	Arts Council England
• Farooq Chaudry	Akram Khan Company
• Roy Clare	MLA
• Paul Collard	Creative Partnerships
• Pat Crumper	
• Maurice Davies	Talawa
• MLA	
• Siobhan Davies	Siobhan Davies
• Graham Devlin	
• Venu Dhupa	British Council

- Tom Dixon
 - Roanne Dods
 - Holly Donagh
 - Declan Donnellan
 - Richard Dormant
 - Serge Dorny
 - Peter Doroshenko
 - Clint Dyer
 - Martin Earwicker
 - Julia Eccleshare
 - Jane Edwardes
 - Althea Efunshile
 - Sue Emmas
 - Tim Etchells
 - David Farr
 - Vicky Featherstone
 - Rose Fenton LIFT
 - Nelson Fernandez
 - Christopher Frayling
 - Laura Gander-Howe
 - Ed Gardner
 - Lyn Gardner
 - Tony Hall
 - Giles Havergal
 - Graham Hayter
 - Philip Hedley
 - Gavin Henderson
 - Peter Hewitt
 - Nigel Hinds
 - Sue Hollick
 - Nick Hytner
 - Alan James
 - Peter James
 - Louise Jeffries
 - Shobana Jeyasingh
 - Anna Jobson
 - David Jubb
 - Jude Kelly
 - Nick Kenyon
 - Akram Khan
 - Keith Khan
 - Judith Knight
 - David Lan
 - Anthony Legge
- Jerwood Foundation
 - Arts Council England
 - Cheek by Jowl
 - Telegraph
 - Opera de Lyon
 - Baltic
 - Science Museum
 - Time Out
 - Arts Council England
 - Young Vic
 - Forced Entertainment
 - Lyric Hammersmith
 - Scottish National Theatre
 - Visiting Arts
 - Arts Council England
 - Arts Council England
 - English National Opera
 - Guardian
 - Royal Opera House
 - Arts Council England
 - Arts Council England
 - National Theatre
 - LAMDA
 - The Barbican Centre
 - Shobana Jeyasingh
 - Arts Council England
 - Battersea Arts Centre
 - Southbank Centre
 - The Barbican Centre
 - Akram Khan Company
 - LOCOG
 - Arts Admin
 - Young Vic
 - Royal Academy of Music

- Anthony Lilley Magic Lantern
- Henry Little Arts Council England
- Michael Lynch Southbank Centre
- Neil Macgregor British Museum
- Wayne Macgregor Royal Opera House
- Josephine Markovits Festival d'Automne, Paris
- Helen Marriage Artichoke
- Colin Marsh Punchdrunk
- Barbara Matthews Arts Council England
- Colin Matthews
- Monica Mason Royal Opera House
- John McGrath Contact Theatre
- Miranda McKearney The Reading Agency
- Grahame Morris
- Michael Morris Art Angel
- Tom Morris National Theatre
- Sandy Nairne National Portrait Gallery
- Prashant Nayak Milap
- Toby Norman-Wright Clore Fellow
- Hans Ulrich Obist Serpentine
- Nick Ormerod Cheek by Jowl
- Elaine Padmore Royal Opera House
- Tony Panayiotou Arts Council England
- Nicholas Payne
- Andre Ptaszynski Really Useful Group
- Paulette Randall
- Alice Rawsthorn Herald Tribune
- Jonathan Reekie Aldeburgh Productions
- Emma Rice Kneehigh
- Amanda Rigali Arts Council England
- Alan Rivett Warwick
- Sue Robertson University of London
- Mary Robson MAC
- Marcus Romer Pilot Theatre
- Norman Rosenthal Royal Academy
- Ralph Rugoff Hayward
- Nitin Sawhney
- Jenny Sealey Graeae
- Nick Serota TATE
- Graham Sheffield The Barbican Centre
- Matthew Slotover Frieze
- Chris Smith Clore Leadership
- Alistair Spalding Sadlers Wells
- Vanessa Stone Theatre Royal Stratford East

- Sue Storr
- Gavin Stride Farnham Maltings
- Jane Stubbs Clore Fellow
- John Summers Halle
- Janice Suskind Boosey & Hawkes
- Virginia Tandy Manchester Art Gallery
- Kully Thiarai Theatre Writing Partnership
- Nicola Thorold
- Steve Tompkins Haworth Tompkins
- Boyd Tonkin The Independent
- Jim Tough Scottish Arts Council
- Ted Townsend Clore Fellow
- John Tusa
- Yvette Vaughan-Jones Visiting Arts
- Sacha Wares Royal Court
- Tim Webb Oily Cart
- David Whelton Philharmonia
- Andrew Whyte Arts Council England
- Ed Wilde Cass Foundation
- Sue Wilkinson MLA
- Jenny Williams Clore Fellow
- Dorothy Wilson MAC
- Frank Wilson Stockton International Festival
- John Woodward UK Film Council
- Stephen Wrentmore Clore Fellow
- Sheena Wrigley Clore Fellow
- Roger Wright BBC

2. Organisations and individuals who provided written submissions to the review team

24 Hour Museum	Architecture Centre Network
Acta	Arts Administration Ltd
Action Space London Events Ltd	Arts Alive In Shropshire &
Action Transport Theatre Company	Herefordshire
Africa Oye Limited	Artsway Trust Limited
Albert & Friends Instant Circus	Artsworld Limited
Alchemy Anew	Association for Contemporary
Aldeburgh Music	Jewellery
Animation Station	
Anne Peaker Centre For Arts In	Association of British Orchestras
Criminal Justice	
Apples & Snakes	Audiences Central

Audiences Yorkshire
Axis
B3 Media
BAC
Bilston Craft Gallery
Birmingham Contemporary Music Group
Birmingham Jazz
Birmingham Repertory Theatre Limited
Birmingham Royal Ballet
Black Arts Alliance
Black Country Touring
BodyDataSpace
Box Clever Theatre Company
Brighton Dome And Festival Ltd
British library
British Music Rights
British Youth Opera
Building Exploratory Ltd
Calder Publications
Calouste Gulbenkian
Chalkfoot Theatre Trust Ltd
Cheltenham Festivals
Children's Discovery Centre
Chipmunkapublishing limited
Chrysalis Arts
Cida (Creative Industries Dev. Agency)
Cinderford Artspace
Circomedia
City Of Birmingham Symphony Orchestra
Colchester Mercury Theatre Limited
Contemporary Dance Trust
Cornerhouse
Crafts Council
Creative Foundation
Ctc Theatre
Cumbria Arts In Education
Cumbria Theatre Trust
Dance South West Ltd
Dance UK
Dance United
Dance4 Ltd
Danceworks UK Ltd

De La Warr Pavilion
Design Initiative
Design Museum
Devon Arts In Schools Initiative (Daisi)
Diva
Dodgy Clutch Staged Presentations
Donmar Warehouse Projects Ltd
Duckie
Dukes Playhouse
Emmnet
English National Opera Ltd
English Stage Company Ltd
English Touring Opera
Esmee Fairburn Foundation
Fabrica
Faceless
Firebird Trust
First Movement
Folkarts England
Forced Entertainment Ltd
Forkbeard Fantasy
Foundation For Community Dance
Foursight Theatre Company
Freehand Theatre
Gate Theatre
Graeae Theatre Company
Grand Union Music Theatre
Grizedale Arts
hAb
Hall For Cornwall
Heritage Lottery Fund
High Peak Community Arts
Hoipolloi Theatre Company
Home Live Art Ltd
Hope Street Limited
Horse And Bamboo Theatre Company
Hull International Jazz Festival/J-Night
Independent Theatre Council
IOU Theatre
Jazz Services Ltd
Jerwood Foundation
Kala Sangam
Kali Theatre Company

Kaos Theatre
Kate Scanlan
Kinetika Art Links International Ltd
Lake District Summer Music
Lapidus
Lawnmowers
Leeds Metropolitan University
Leicester Theatre Trust
Lesa Dryburgh
Lift
Lincolnshire Dance
Lip Service Theatre Company
Live Art Development Agency
Liverpool Biennial Of Contemporary Art
London Disability Arts Forum
London Libraries Development Agency
London Mozart Players
London Philharmonic Orchestra
Lyric Theatre Hammersmith
Manchester Poetry Festival
Matt's Gallery
MDA
Media Art Bath
Media Centre
Metropole Arts Centre Trust Ltd
Midi Music Company
Mind The Gap
MLA East of England
MLA London
Modern Art Oxford
Momentum Arts
Monster Productions
Moti Roti Company
Moving Finger
Multistory
Music For Change
Mute Publishing
National Association Of Youth Theatres
National Campaign for the arts
National Coal Mining Museum
National Glass Centre
National Museums Liverpool
National Opera Studio

National Rural Touring Forum
National Youth Theatre of Great Britain
Natural History Museum
New Contemporaries
New Perspectives Theatre Co.
New Vic Theatre
NMC Recordings Ltd
Norden Farm Centre Trust Ltd
Norfolk Museums and Archaeology Service
North Music Trust
North West Disability Arts Forum
North West Playwrights
NTC Touring Theatre Company Ltd
Oily Cart Company
Orange Tree Theatre
Oval House Theatre
Oxford Contemporary Music
Oxfordshire Touring Theatre Company
Pagoda Chinese Youth Orchestra
Pentabus Theatre
People Express
Peshkar Productions
Philharmonia Orchestra
Poems on the Underground
Poetry Translation Centre
Polka Theatre
Project Art Works
Public Art West Midlands
Quicksilver Theatre
Quondam arts Trust
Red Eye Photographers Network
Ridiculusmus Theatre Company
Royal Exchange Theatre
Royal Opera House
Royal Philharmonic Orchestra Ltd
Royal Shakespeare Company
Sadler's Wells Trust Ltd
Salisbury International Arts Festival
Saltburn Artists Project
SCAN
Serious Events Ltd
Shademakers Carnival Club
Shape London

Shared Experience Theatre
Shindig
Shisha (South Asian Vis Arts & Crafts)
Showhow
Shunt Events
Side Gallery
Sightline Initiative
Simon Webb
Sinfonietta Productions Ltd
Siobhan Davies Dance
Sixth Sense Theatre
Soft Touch Community Arts
Sound Sense
South Bank Board Ltd
Spike Island Artspace
Spread the Word
Stagetext
Stan's Cafe
StopGAP Dance Company
Storey Gallery
Streetwise Opera
Survivors' Poetry
Swindon Dance
Talawa Theatre Company
Tamasha Theatre Company Ltd
Tara Arts Group Ltd
Tees Valley Arts
Tees Valley Dance
The Arts Catalyst
The Cholmondeleys and the Featherstonehaughs
The Circus Space
The Kielder Partnership
The Literary Consultancy Ltd
The People Show Ltd
The Photographers' Gallery
The Poetry Business
The Poetry Trust
The Stables
The Theatre, Chipping Norton
The Winchester Gallery
The Works! Dance & Theatre Cornwall
Theatre Alibi
Theatre Centre

Theatre de Complicite Education Ltd
Theatre Is
Theatre Sans Frontieres
Theatres Trust
Tindal Street Press Ltd
Trestle Theatre Company
Turner Contemporary
Turner Sims Concert Hall
Tyne & Wear Museums
UK Film Council
Unicorn Theatre for Children
Urban Strawberry Lunch
Visiting Arts
Visual Arts And Galleries Association
Vocaleyeyes
Walford Mill Craft Centre
Watermill Theatre
Watershed Media Centre
West Yorkshire Playhouse
Whalley Range All Stars
Wordsworth Trust, The
Wren Trust
Yellow Earth Theatre
Yorkshire Youth & Music
Young Vic Company