

# BRITISH LIBRARY FUNDING AGREEMENT 2008/09 – 2010/11

## 1. Introduction

This agreement:

- is between the Department for Culture, Media and Sport; the Department for Innovation, Universities and Skills; the Department for Business, Enterprise and Regulatory Reform; and the British Library;
- is signed by the Minister for Culture, Creative Industries and Tourism for DCMS, the Minister for Science and Innovation for DIUS, the Minister for Business & Competitiveness for BERR and the Chairman of the British Library Board;
- is valid for the period 1 April 2008 – 31 March 2011.

In addition, the British Library will:

- comply with all legislation relevant to the British Library;
- comply with its Management Statement and Financial Memorandum;
- observe the requirements of Managing Public Money.

## 2. The British Library's Purpose and Strategic Priorities

The British Library's purpose is to advance the world's knowledge. For the period 2008-2009 the British Library has six strategic priorities:

- Enrich the user's experience
- Build the digital research environment
- Transform search and navigation
- Grow and manage the national collection
- Develop our people
- Guarantee financial sustainability

For the period 2008-2011 the British Library has established seven strategic priorities:

- Secure the extensive record of UK published digital output
- Transform search and navigation
- Increase digital access to the national newspaper collection and ensure its long-term preservation
- Develop innovative new products and services to support UK research
- Build the infrastructure for the Digital Library
- Implement integrated storage and preservation of physical collections
- Develop organisational capability and capacity

Detail of activities for each of these priorities will be set out in the Library's Corporate Business Plan for each year 2008-11.

### 3. The British Library's contribution to the delivery of Government Objectives

#### Contribution to DCMS objectives

1. Encourage more widespread enjoyment of culture, media and sport
  - Support public libraries, including working with the MLA, through the Regional Programmes accompanying British Library exhibitions, BL Champions events, and liaison with the Society of Chief Librarians.
  - Deliver a successful exhibition on Citizenship to be held in 2008/09.
  - Digitise a further 1m pages of 19<sup>th</sup> Century British newspapers, 4,000 hours of audio content, and at least 20m pages of out of copyright 19<sup>th</sup> Century printed books.
  - Maintain levels of engagement in the BL's learning programme, focussing on secondary students and teachers.
2. Support talent and excellence in culture, media and sport
  - Increase digital access to the national newspaper collection and ensure its long term preservation.
  - Contribute to the cultural diplomacy agenda led by DCMS; extend programmes with overseas libraries and archives including the national libraries of China, India, Iran, Iraq, South Africa; participate fully in the DCMS World Collection initiative.
  - Secure the extensive record of UK published digital output, working with the Legal Deposit Advisory Panel and the other UK legal deposit libraries.
  - Complete the build of the Additional Storage Programme and implement the associated book moves and loading programme.
  - Continue to build the Digital Object Management System (DOMS) and implement for a range of content streams.
3. Realise the economic benefits of the Department's sectors
  - Continue to operate reading room, web, and document supply services as an integral component of the national research infrastructure and to ensure the research excellence of the UK.
  - Continue to develop and enhance the Business & IP Centre and services to support entrepreneurs and SMEs in the creative industries.
  - Continue to be a leading voice and honest broker in the Intellectual Property debate.
4. Deliver a successful and inspirational Olympic and Paralympic Games that provides for a sustainable legacy
  - Position the BL strongly within the Cultural Olympiad.
5. Value for Money (VFM) Savings
  - Through its VFM Delivery Agreement with HM Treasury, DCMS is committed to generating 3% VFM savings over the three-year period 2008-11, and the Library has therefore been asked to meet the following targets:

	2008-09	2009-10	2010-11
VFM savings target (£000s)	2,770	5,615	8,537

## Contribution to DIUS objectives

1. Accelerate the commercial exploitation of creativity and knowledge, through innovation and research, to create wealth, grow the economy, build successful businesses and improve quality of life
  - Continue to operate reading room, web, and document supply services as an integral component of the national research infrastructure, to support knowledge transfer, and to ensure the research excellence of the UK.
  - Continue to develop and enhance the Business & IP Centre and services to support entrepreneurs and SMEs.
  - Continue to be a leading voice and honest broker in the Intellectual Property debate.
2. Pursue global excellence in research and knowledge, promote the benefits of science in society, and deliver science, technology, engineering and mathematics skills in line with employer demand
3. Strengthen the capacity, quality and reputation of the Further and Higher Education systems and institutions to support national economic and social needs
  - Continue to operate reading room, web, and document supply services as an integral component of the national research infrastructure and to ensure the research excellence of the UK.
  - Secure the extensive record of UK published digital output. Implement the content strategy for Arts and Humanities and Social Sciences, and develop content strategy for Science, Technology and Medicine.
  - Subject to funding for Phase II, offer a shared, integrated storage and access solution for library services in HE.
  - Develop our proposition direct to STM researchers; transform service and content delivery to Arts & Humanities; publish and implement a strategy for Social Science.
  - Enhance our baseline catalogues and data; implement Web 2.0 technologies; and identify technology options to aggregate search across collections.

## Contribution to BERR objectives

1. Promote the creation and growth of business and a strong enterprise economy across all regions
  - Continue to operate reading room, web, and document supply services as an integral component of the national research infrastructure, to support knowledge transfer, and to ensure the research excellence of the UK.
  - Continue to develop and enhance the Business & IP Centre and services to support entrepreneurs and SMEs.
  - Continue to be a leading voice and honest broker in the Intellectual Property debate, including:
    - In conjunction with DIUS and BERR, by seeking to develop the relationship between UK libraries, copyright owners and academic researchers so that the impact of media convergence on business models and readers' consumption of content is better understood and taken into account;
    - By identifying document delivery solutions which seek to strike a fair balance between safeguarding the interests of rights-holders and meeting the needs of academic researchers and other consumers to have easier access to a broader range of content.

2. Promote the availability and effective use of information and communication services and technology to drive economic growth:
  - By working closely with the other UK legal deposit libraries to seek to create efficient and cost-effective systems of deposit and web harvesting.
  - By working closely with the other UK legal deposit libraries on the development of the technical infrastructure for managing UK electronic legal deposit materials to seek to ensure that full interoperability is achieved.

#### **4. Funding**

The level of Government funding for the three years 2008-11 includes the amounts announced in the Secretary of State's letter of 10 December 2007, subject to any variations agreed prior to the signing of this agreement. The British Library's resource and capital budgets during the CSR07 period will be:

<b>£million</b>	<b>Resource GiA</b>	<b>Non Cash</b>	<b>Capital GiA</b>	<b>Total</b>
2007/08 baseline	92.339	39.186	12.072	143.597
<b>2008/09</b>	94.832	36.601	12.072	143.505
<b>2009/10</b>	97.392	39.284	12.072	148.748
<b>2010/11</b>	100.022	40.109	12.072	152.203

This grant-in-aid allocation is subject to agreed variations post-dating the Secretary of State's letter and is dependent on the British Library's performance against this Agreement. The Library's performance in 2008-11 will also inform the way in which the Secretary of State is able to approach the next funding round with Treasury.

#### **5. Performance Monitoring**

The Library's Corporate Plans 2008-11, together with its Annual Reports and any further reports prepared in relation to progress against stated corporate priorities, will be used to monitor performance year-on-year. DCMS will assess the British Library's performance on an ongoing basis: the Inter-Departmental Panel on the British Library will also monitor the Library's performance through its biannual meetings. There will also be an annual meeting between Ministers and the British Library Chair, to discuss the strategic direction of the Library and the role it plays in delivering government priorities.

The level of scrutiny adopted in monitoring performance during the period of this funding agreement will be commensurate with the outcome of regular joint risk assessment exercises. The documents relevant to this agreement, and against which the Library will be monitored are as follows:

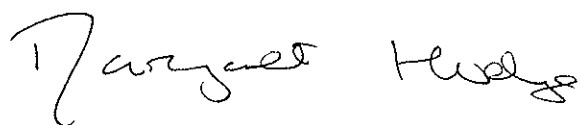
- Allocation letter
- Corporate Plan and reports
- Annual Reports and Accounts
- VFM delivery plan
- Risk Assessment
- Management Statement / Financial Memorandum
- Statement of Internal Control
- Managing Public Money

The Library's Annual Report is expected to be able to report progress against areas of greatest priority to Ministers. These include diversity (of audiences, employees and Board members) and actions undertaken to promote sustainability and to mitigate the effects of climate change.

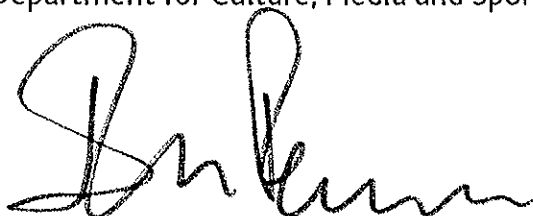
In addition, the Library will be expected to provide 6-monthly reporting – with, in addition, major exception reporting – on the delivery of the Additional Storage Programme (ASP) and the Newspaper Storage Programme (NSP), setting out progress against schedule and budget forecasts.

Responsibility for delivery against this Agreement rests with the British Library Board.

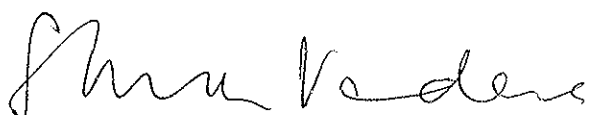
Signed by:



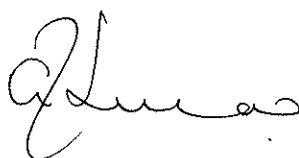
Minister for Culture, Creative Industries and Tourism  
Department for Culture, Media and Sport



Minister for Science and Innovation  
Department for Innovation, Universities and Skills



Minister for Business & Competitiveness  
Department for Business, Enterprise and Regulatory Reform



Chairman of the Board  
British Library