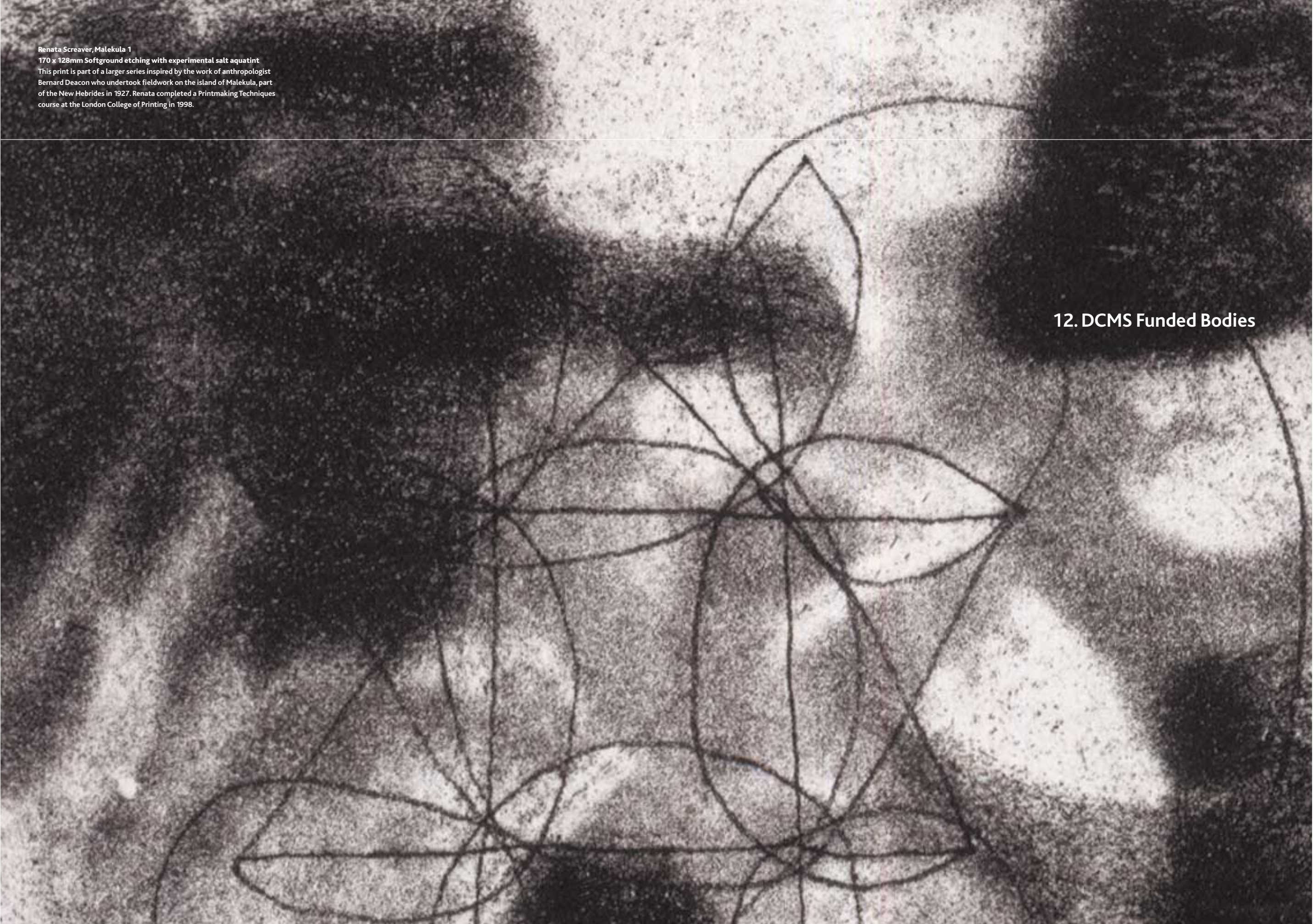


Renata Screaver, Malekula 1

170 x 128mm Softground etching with experimental salt aquatint

This print is part of a larger series inspired by the work of anthropologist Bernard Deacon who undertook fieldwork on the island of Malekula, part of the New Hebrides in 1927. Renata completed a Printmaking Techniques course at the London College of Printing in 1998.

12. DCMS Funded Bodies



12. DCMS Funded Bodies

12.1 New Funding Agreements for 1999-2002

Following the CSR we are putting in place a streamlined and strategic relationship with the bodies it sponsors with an emphasis on the outcomes which public investment must deliver. To deliver these we will negotiate new and demanding three year agreements based on shared objectives, placing clear responsibilities on bodies in return for public investment. We expect these agreements to deliver an aggregate efficiency gain of £7 million (1.5% of NDPB running costs).

These agreements will be the key sponsorship and planning document between the Department and its NDPBs. They will provide explicit and challenging statements of the underlying outputs and levels of performance that bodies will be required to deliver to achieve key Ministerial themes and objectives. We are confident that these agreements will produce an advantageous environment which will deliver Government objectives.

Funding Agreements are just one element of the framework for reporting outputs and outcomes. The targets included in funding agreements will reflect the specific targets set out in the Public Service Agreement and the Output and Performance Analysis.

12.2 Public Appointments

DCMS has a role in making around 700 public appointments to a wide range of public bodies.

The Department places great importance to the principle that appointments to its public bodies should be governed by selection on merit, and that appointments are open and transparent. The Department is also committed to ensuring that there are people serving on all these public bodies who can bring new and creative ideas, and fully represent the community in promoting the public interest.

Targets have been set to achieve 35% of women and 4% of ethnic minority representatives as serving appointees by 2001. The overall aim is for equal representation of men and women and 5% representation of ethnic minority candidates by 2004. During 1998, the levels of representation rose from 27% to 30% for women and 2.1% to 2.7% for ethnic minorities. Steps have also been taken to develop the Department's in-house expertise on defining role/person specifications to attract a wider field of potential candidates and handling advertising campaigns and candidate search. The consequent reduction in the use of external assistance in recruitment should contribute to the Department's aim to secure best value for money.

Applications are always welcome from those willing to serve on DCMS public bodies. To register an interest in an appointment, please write for a nomination form to: The Central Appointments Unit, Department for Culture, Media and Sport, 2-4 Cockspur Street, London SW1Y 5DH (or telephone 0171 211 6387/6048). Information on current DCMS appointments is also available on the Internet - www.open.gov.uk/pau/paupoint.htm.

12.3 Sponsored Bodies Tables

Non-Departmental Public Bodies (NPDB's), Public Corporations, Regulatory Bodies and Advisory Bodies which the Department sponsors are outlined in the following pages.

12.4 Board Members

The following tables give details of all appointments and remuneration as at 31 December 1998. Some appointments and re-appointments since 31 December have been included. Not all appointments are made by the Secretary of State.

The vast majority of DCMS appointments are part-time and unpaid. Remuneration attached to an appointment does not necessarily mean that the current appointee chooses to draw payment. Where posts are full-time or paid they will be identified in the tables below by the following symbols;

Key to Tables

£0 - £4,999	£a	£30,000 - £44,999	£e
£5,000	£b	Over £45,000	£f
£13,000 - £19,999	£c	Full-time	F/T
£20,000 - £29,000	£d		

Where remuneration varies within an individual body it is likely to reflect the number of days an appointee works or the number of committees on which they serve.

12.5 Financial Information

The Sponsored Bodies' tables include other income where appropriate. This may include income from other public sector sources as well as from the private sector, usually net of trading costs. Some figures in the tables may not add up due to rounding.

British Museum

The British Museum houses the national collection of antiquities and works of art illustrating the history of civilisation.

Resources ⁽¹⁾ £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plan	2000-01 plan	2001-02 plan
Revenue									
Self generated income attributed to revenue	13.2	12.5	15.2	12.8	14.6	12.1	11.8	12.8	16.2
Grant-in-Aid ⁽²⁾	34.1	34.3	33.4	33.2	31.9	33.9	34.7	34.9	34.9
Operating costs	47.3	46.8	48.6	46.0	46.5	46.0	46.5	47.7	51.1
Operating surplus (deficit) before transfers	7.0	3.6	5.0	2.1	2.4	0.6	0.0	0.0	0.0
Opening reserves	5.2	11.4	12.0	5.7	-0.1	0.1	0.0	0.0	0.0
Transfer to reserves	-0.8	-3.0	-11.3	-7.9	-2.2	-0.7	0.0	0.0	0.0
Net accumulated surplus (deficit)	11.4	12.0	5.7	-0.1	0.1	0.0	0.0	0.0	0.0
Capital									
Capital Funding	4.6	1.5	3.9	17.4	18.6	34.7	35.6	11.3	5.7
Self generated income attributable to capital	2.1	3.8	3.7	5.5	6.5	5.4	5.4	5.2	5.4
Acquisitions	6.7	5.3	7.6	22.9	25.1	40.1	41.0	16.5	11.1
Capital expenditure	3.9	2.1	2.2	2.2	1.9	0.8	0.8	0.8	0.8
Balance being transferred to/(from) capital reserves	1.4	4.7	16.1	6.8	19.8	37.4	64.5	16.4	4.9
	5.3	6.8	18.3	9.0	21.7	38.2	65.3	17.2	5.7
	1.4	-1.5	-10.7	13.9	3.4	1.9	-24.3	-0.7	5.4

⁽¹⁾ Cash flow figures above do not correspond to the Museum's accruals based budgets and published financial statements.

⁽²⁾ Class XI, Vote 1: Section A.

Key performance indicators

Visits (millions)	6.03	6.24	6.13	6.50	6.10	5.5	5.0	5.75	6.5
Number of schoolchildren and students in pre-booked groups (thousands)	139	141	164	169	169	135	130	150	200
Number of new exhibitions	25	29	26	24	21	21	20	22	25
% of collection storage areas which are satisfactory	36%	41%	46%	51%	50%	50%	60%	70%	80%
Number of objects loaned	2,514	4,148	4,955	5,727	6,626	7,500	6,000	6,250	6,500

British Museum

Key achievements in 1998

Successes included the raising of £33 million in sponsorship towards the Museum's Great Court Project and the completion of the demolition works to time and budget; the opening of the new Ancient Levant gallery; and the temporary paying exhibitions Maori and Stamford Raffles that have attracted over 70,000 visitors.

Chairman

Mr Graham Greene 09.04.96 4yrs

Trustees

HRH The Duke of Gloucester 30.09.98 5yrs
 Mr Nicholas Barber 30.09.98 5yrs
 Mr Michael Hopkins 16.01.94 5yrs
 Prof. Jean Thomas 01.04.94 5yrs
 Dr Jennifer Montagu 09.04.95 5yrs
 Mr Simon Keswick 01.05.94 5yrs
 Sir Joseph Hotung 01.08.94 5yrs
 Sir Matthew Ferrer 01.09.94 5yrs
 Mr Allen Jones 01.01.95 5yrs
 Lord Egremont 27.01.95 5yrs

Director

Dr Robert Anderson
 Mr John Browne 01.06.95 5yrs
 Lord Renfrew 26.07.95 5yrs
 Prof. Martin Kemp 07.11.95 5yrs
 Sir John Morgan 10.04.96 3yrs
 Sir John Boyd 04.07.96 5yrs
 Sir Timothy Raison 22.07.96 3yrs
 Sir Martin Rees 28.08.96 5yrs
 Prof. Gillian Beer 21.09.97 5yrs
 Sir David Attenborough 01.06.98 3yrs
 Sir Claus Moser 02.06.98 3yrs

Triennial Report 1993-96 available from: British Museum, Bloomsbury, London WC1B 3DG. Website: <http://www.british.museum.ac.uk/>.

Imperial War Museum

The Imperial War Museum illustrates and records all aspects of the two World Wars and other conflicts involving Britain or the Commonwealth since 1914. It also includes Duxford Airfield, the Cabinet War Rooms and HMS Belfast.

Resources £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plans	2000-01 plans	2001-02 plans
Grant-in-Aid ⁽¹⁾	10.8	11.3	11.1	10.7	11.0	10.6	12.1	12.1	11.3
Other operating income	7.1	7.5	7.7	7.5	8.1	8.2	7.8	7.6	8.8
Other income	0.6	1.5	3.4	5.8	5.7	6.8	11.4	15.8	26.2
Total income ⁽²⁾	18.5	20.3	22.3	24.0	24.8	25.6	31.3	35.5	46.3
Operating costs	14.4	15.8	16.8	16.5	17.4	19.1	19.6	19.0	19.1
Collections purchases	0.2	0.3	0.2	0.3	0.4	0.6	0.2	0.2	0.2
Capital expenditure	2.7	3.3	5.8	8.5	5.8	7.9	11.5	16.3	27.0
Total expenditure	17.3	19.4	22.8	25.3	23.6	27.6	31.3	35.5	46.3

⁽¹⁾ Class XI, Vote 1, Section A.

⁽²⁾ Income does not match expenditure each year as non-Grant-in-Aid income can be retained to fund future expenditure.
Note: Plans for 1999-2002 include income and expenditure for the Imperial War Museum North.

Key performance indicators

Visits (millions)	1.19	1.27	1.31	1.30	1.35	1.33	1.35	1.37	1.37
Number of schoolchildren and students in pre-booked groups (thousands)	131	138	146	144	143	145	147	161	163
Use of the collections (visits and enquiries to reference departments, thousands)	73.6	86.6	87.2	92.7	90.0	86.3	88.6	90.4	93.4
% of visitors very satisfied with their visit	83%	84%	82%	83%	85%	86%	100%	100%	100%
Admissions income (£ million)	3.1	3.3	3.3	3.4	3.7	3.8	3.5	3.0	4.2

Imperial War Museum

Key achievements in 1998

Successes included record attendances at the Cabinet War Rooms and Duxford Airfield, the latter triggered by the American Air Museum, which won both the RFAC Building of the Year and the RIBA Stirling prizes; a highly acclaimed programme of exhibitions and events at Lambeth Road commemorating the 80th Anniversary of the end of the First World War; progress in the construction of the final stage of the Lambeth Road Redevelopment Scheme and Holocaust Exhibition (opening 2000) and the completion of the financial package including an ERDF grant of £8 million for a new Imperial War Museum North branch at Trafford.

Chairman

Field Marshal The Lord Bramall*	09.09.90	8yrs
Prof. Robert O'Neill	09.08.98	4yrs

Director General

Mr Robert Crawford

Trustees

HRH The Duke of Kent *****	12.12.74	Mr Ian Smart	01.08.97	3yrs
Admiral Sir Jeremy Black ***	12.11.91	Mr Roger Jackling *****	11.10.97	
Mr Jonathan Scott ****	06.12.91	Marina The Lady Vaizey	15.01.98	5yrs
Gen Sir Peter de la Billière	16.04.92	Miss Kate Adie	01.04.98	5yrs
Mr Dennis Silk	26.01.93	Ms Cheryl Carolus		ex-officio
Sir William Purves	03.03.94	HE Mr Phillip Flood		ex-officio
The Lord Renwick **	25.11.95	HE Dr Richard Grant		ex-officio
Air Chief Marshall Sir Joseph Gilbert	15.01.97	HE Mr Salman Haider		ex-officio
Prof. Robert O'Neill	13.06.97	HE Hon Mr Roy MacLaren		ex-officio
Maj Gen George Sinclair	13.06.97	HE Mr Mian Riaz Samee		ex-officio
		HE Mr Sareth Wickremesinghe		ex-officio

* Retired Aug '98, ** Resigned Sept '98, *** Retired Nov '98 **** Retired Dec '98 ***** Unspecified period of appointment.

Triennial Report 1993-95 available from: Mrs G R Smith, Imperial War Museum, Lambeth Road, London SE1 6HZ. Website: <http://www.iwm.org.uk/>.

National Gallery

The Gallery houses the nation's prime collection of European paintings from the 13th to the 19th century. It includes representative collections of the French, Italian, Dutch, Flemish, German and Spanish schools, together with some British works up to the mid-19th century.

Resources £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plans	2000-01 plans	2001-02 plans
Grant-in-Aid ⁽¹⁾	16.7	18.2	18.3	18.7	18.3	18.7	19.5	19.2	19.9
Other operating income	1.9	4.0	4.2	3.7	3.7	3.7	3.9	4.0	4.2
Other income	4.4	1.5	13.3	11.4	16.0	10.0	7.5	2.7	3.0
Total income ⁽²⁾	23.0	23.6	35.8	33.8	38.0	32.4	30.9	25.9	27.1
Operating costs	16.5	18.1	18.6	18.6	18.2	20.0	21.4	21.4	22.0
Collections purchases	5.6	4.9	14.0	13.8	16.3	9.1	6.2	3.4	3.7
Capital expenditure	2.4	2.9	2.7	1.5	3.5	3.3	3.3	1.5	1.7
Total expenditure ⁽²⁾	24.5	25.9	35.3	33.9	38.0	32.4	30.9	26.3	27.1

⁽¹⁾ Class XI, Vote 1, Section A.

⁽²⁾ Income does not match expenditure each year as non-Grant-in-Aid income can be retained to fund future expenditure. All figures are derived from the Gallery's unaudited Management Accounts for relevant year.

Key performance indicators

Visits (The number of visits is estimated to be between 4 and 5 million per annum (1993-94 = 100))

	100	111	113	126	123	123	123	123	123
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Number of exhibitions held	11	10	16	18	17	19	18	18	18
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% of rooms refurbished since 1987 (when the Gallery took over the care of the building)

	53%	59%	68%	68%	77%	77%	81%	81%	81%
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National Gallery

Key achievements in 1998

The first phase of the North Galleries refurbishment programme was completed and fully funded from the private sector. Funding was also found for the new Orange Street education facility and the Sainsbury Wing shop was refurbished on schedule and on budget. The National Gallery website was opened and has been very well received. Two scholarly catalogues (British School and 15th Century Netherlandish) were published and four paintings acquired.

Chairman

Mr Philip Hughes 29.01.96 5yrs

Director

Mr Neil MacGregor

Trustees

Lady Bingham	02.03.98 3yrs	Hon Raymond Seitz	29.01.96 5yrs
Sir Mark Richmond	18.11.98 2yrs	Dr David Landau	06.11.96 5yrs
Lady Monck	18.11.98 1yr	Sir Colin Southgate	25.03.98 5yrs
Mr Robert Gavron	18.01.95 5yrs	Prof Dawn Ades*	01.08.98 5yrs
Sir Ewen Fergusson	18.01.95 5yrs	Lady Hopkins	30.09.98 5yrs
Mr Christopher Le Brun	05.01.96 5yrs		

* Tate Gallery Liaison Trustee.

Annual Report available from: National Gallery Bookshop, National Gallery, Trafalgar Square, London WC2N 5DN.

National Maritime Museum

Illustrates the story of Britain and the Sea and the theme of Time through its pre-eminent collections. It includes the Queen's House and the Royal Observatory Greenwich.

Resources £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plans	2000-01 plans	2001-02 plans
Grant-in-Aid ⁽¹⁾	10.6	11.0	11.1	10.5	10.5	10.2	10.9	11.7	10.9
Other operating income	1.4	2.0	2.1	1.4	1.9	1.9	2.2	1.7	2.9
Trading company income	0.0	0.2	0.3	0.2	0.4	0.3	0.6	0.7	0.7
Other income	1.9	0.9	1.0	3.4	5.5	7.6	1.3	0.9	0.9
Total income ⁽²⁾	13.9	14.1	14.5	15.5	18.3	20.0	15.0	15.0	15.4
Operating costs	10.7	10.2	11.3	13.3	11.8	11.7	11.6	11.7	11.7
Collection purchases	0.1	0.3	0.2	0.1	0.2	0.1	0.1	0.1	0.1
Capital expenditure	1.4	3.6	0.2	2.0	7.8	11.1	1.2	0.5	1.0
Total expenditure	12.2	14.1	12.7	15.4	19.8	22.9	12.9	12.3	12.8

⁽¹⁾ Class XI, Vote 1: Section A.

⁽²⁾ Income does not match expenditure each year as non-Grant-in-Aid income can be retained to fund future expenditure.

Key performance indicators*

Visits (millions)	0.53	0.62	0.58	0.40	0.47	0.45	0.75	0.70	0.70
Number of schoolchildren in pre-booked groups (thousands)	108	98	83	80	66	63	100	110	110
Number of (a) loan arrangements and (b) items loaned (Britain and overseas)									
(a)	21	20	22	27	26	25	25	25	25
(b)	67	120	109	145	136	150	130	130	130
% of visitors who would recommend a visit to others	n/a	n/a	95%	96%	94%	94%	98%	98%	98%
Admissions and trading income (£ million)	2.05	2.43	2.28	2.08	2.05	2.21	2.15	1.77	2.95

*Other income includes NHMF grant for Neptune Court gallery development project. Reduced visitor figures are expected while galleries are closed during the Neptune Court building and display programme.

National Maritime Museum

Key achievements in 1998

Successes included the continuance of the Neptune Court project, on target to open in April 1999, which will address the issues of the sea as it is today, as well as our maritime past; the return of the title Royal Observatory to the Museum with the additional remit for the public understanding of contemporary astronomy; exceeding visitor number targets; the Peter the Great in England exhibition and associated international conference; the finalised designs for the National Maritime Museum Cornwall; a number of significant new acquisitions and commissions for the collection.

Chairman

Sir David Hardy 06.10.95 5yrs

Director

Mr Richard Ormond

Trustees

Prof Alistair Couper	20.11.97 5yrs	Ms Libby Purves	15.06.95 5yrs
Sir Robin Knox-Johnston	20.11.97 5yrs	HRH The Duke of York	15.06.95 5yrs
Mrs Coral Samuel	01.04.98 3yrs	HRH The Duke of Edinburgh	19.06.95 5yrs
Mr John Brookes	04.04.95 5yrs	Sir Julian Oswald	06.10.95 5yrs
Dr Paul Murdin	13.06.95 5yrs	Mr Victor Benjamin	12.09.96 5yrs
		Mr Ian Dahl	12.09.96 5yrs
		Mr Raymond Miles	17.04.98 4yrs

Further information is available from: The National Maritime Museum, Romney Road, London SE10 9NF. Website: <http://www.nmm.ac.uk/>.

National Museums and Galleries on Merseyside

Includes the Walker Art Gallery, the Liverpool Museum, the Merseyside Maritime Museum, the Museum of Liverpool Life, the Lady Lever Art Gallery, Sudley House, the Conservation Centre and HM Customs & Excise National Museum.

Resources £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plans	2000-01 plans	2001-02 plans
Grant-in-Aid ⁽¹⁾	3.9	16.4	13.3	13.1	13.1	12.7	13.7	13.9	13.6
Other operating income ⁽²⁾	1.0	1.0	1.3	1.0	1.2	1.5	2.3	2.5	2.9
Trading company income	0.0	0.1	0.0	0.0	0.1	0.1	0.1	0.1	0.2
Other income	3.8	3.5	5.2	1.2	1.0	1.6	15.7	11.3	1.7
Total income ⁽³⁾	18.7	21.0	19.7	15.3	14.9	15.9	32.7	28.7	18.4
Operating costs (excluding depreciation)	13.1	13.6	13.6	13.5	13.6	14.3	14.6	14.6	15.4
Collections purchases	0.3	0.9	3.3	0.2	0.2	0.3	0.3	0.3	0.3
Capital expenditure ⁽⁴⁾	3.5	5.2	4.9	1.5	0.8	2.2	16.3	12.1	2.7
Total expenditure ⁽³⁾	16.9	19.7	21.7	15.2	14.6	16.8	31.2	27.0	18.4

⁽¹⁾ Class XI, Vote 1, Section A.

⁽²⁾ Profit-making activities were transferred to a trading company in 1992-93.

⁽³⁾ Income does not match expenditure each year as non-Grant-in-Aid income can be retained to fund future expenditure.

⁽⁴⁾ Capital expenditure excludes any Lottery bid aspirations but includes any sums set aside in anticipation of success or applied for developmental purposes.

Key performance indicators

Visits (millions)	1.36	1.36	1.23	1.21 ⁽¹⁾ 0.75 ⁽²⁾	0.63 ⁽³⁾	0.70	0.98	1.01	1.22 ⁽¹⁾
Number of schoolchildren and students in pre-booked groups (thousands)	108	149	138	124	106	115	125	130	130
% of collections area regarded as environmentally adequate	5%	20%	20%	20%	21%	21%	21%	21%	21%
Total person hours spent conserving objects (thousands)	13.8	14.6	16.0	17.3	25.5	29.0	29.0	29.0	29.0
Pay bill as % of Grant-in-Aid	59%	58%	62%	60%	63%	65%	63%	63%	63%

⁽¹⁾ As previously reported.

⁽²⁾ Adjusted for new counting base. Future figures now based on till sales count.

⁽³⁾ Figure to be revised in light of completion of NMGM 2001.

National Museums and Galleries on Merseyside

Key achievements in 1998

NMGM's Conservation Centre received the European Museum of the Year award for 1998. Its work continues to receive acclaim, and further efficiency gains arising from integrated operations at the Centre were recorded with the number of objects treated increasing by 12.5%. The NMGM Eight Pass price was held at £3, and following DSR announcements, charges for educational groups were abandoned six months ahead of free admission for children. Exhibitions were successfully staged of the Weld-Blundell collection, the work of Bruce Weber and 20th century Irish figurative painting at the Walker Art Gallery, and the touring show Venom at the Liverpool Museum. The most significant achievement for the future was the award of a £24 million HLF grant towards the NMGM 2001 project (costed at £34 million) to carry out major improvements at the Liverpool Museum and the Walker Art Gallery and expand the Museum of Liverpool Life. The grant also covers an initial scheme to improve the main collections store.

Chairman

Mr David McDonnell 01.04.95 5yrs

Director

Mr Richard Foster

Trustees

Prof John Last	01.04.94 5yrs	The Earl of Derby	01.04.96 5yrs
Mr Alan Waterworth	01.04.94 5yrs	The Viscountess Mersey	01.04.96 5yrs
Prof Michael Kauffmann	01.04.94 5yrs	Prof John Tarn	01.04.96 5yrs
Prof David Molyneux	01.04.95 5yrs	Mrs Voirrey Branthwaite	08.08.97 4 ¹ / ₂ yrs
Prof Marilyn Strathern	01.04.95 5yrs	Prof Preston King	15.09.97 4 ¹ / ₂ yrs
Marina Lady Vaizey	01.04.95 5yrs	Dr Janet Kear	04.08.97 4 ¹ / ₂ yrs
Sir David Wilson	01.04.96 5yrs	Mr Barrie Marsh	02.09.97 4 ¹ / ₂ yrs
Baroness Hooper	01.04.96 5yrs	Mr Frank Prendergast*	08.09.97 3yrs

* Resigned May 1998

Triennial Report 1995-98 available from: Director's Office, National Museums & Galleries on Merseyside, William Brown Street, Liverpool L3 8EN. Website: www.nmgm.org.uk.

National Portrait Gallery

The National Portrait Gallery houses the collection of portraits in various media of eminent persons in British history.

Resources £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plans	2000-01 plans	2001-02 plans
Grant-in-Aid ⁽¹⁾	4.7	3.9	5.1	4.9	4.8	5.0	5.1	5.1	5.4
Other operating income	1.9	2.0	1.8	2.1	2.7	2.4	2.9	3.1	2.9
Other income	1.5	0.4	0.7	2.5	2.5	4.7	6.9	0.0	0.0
Total income ⁽²⁾	8.1	6.3	7.6	9.5	10.0	12.0	14.9	8.2	8.3
Operating costs	5.2	5.6	5.0	5.7	6.3	6.5	7.8	7.9	8.1
Collections purchases	0.4	0.5	0.3	0.3	0.4	0.4	0.3	0.3	0.3
Capital expenditure	5.1	0.1	1.0	1.5	3.0	6.0	9.2	0.5	0.0
Total expenditure	10.7	6.2	6.3	7.5	9.7	12.9	17.3	8.7	8.4

⁽¹⁾ Class XI, Vote 1, Section A.

⁽²⁾ Income does not match expenditure each year as non-Grant-in-Aid income can be retained to fund future expenditure.

Key performance indicators

Visits (millions)	0.79	0.93	0.82	0.89	0.95	0.95	0.80	1.00	1.00
Number of students in organised parties (thousands)	29	28	29	35	37	35	31	35	35
% of operating costs funded from operating income	36%	35%	36%	36%	42%	37%	40%	44%	40%
Grant-in-Aid per visitor (£)	6.0	4.2	6.2	5.5	5.1	5.3	6.4	5.1	5.4

National Portrait Gallery

Key achievements in 1998

Successes included a new basement bookshop and café; the Masterplan preliminary works were completed and the main contract started; a portrait printer was introduced in the gift shop, allowing visitors to print on demand reproductions of all the works in the Primary Collection; the Long Gallery at Montacute House, a Regional Partner, was refurbished and rehung; and the programme of exciting and innovative temporary exhibitions and displays was maintained.

Chairman

Mr Henry Keswick 24.08.96 5yrs

Director General

Dr Charles Saumarez Smith

Trustees

Dr John Roberts	16.04.91 7yrs	Prof The Earl Russell	23.06.95 5yrs
Lord Morris of Castle Morris	22.06.98 5yrs	Mr John Tusa	16.11.95 5yrs
Sir Anthony Acland	18.07.91 7yrs	Sir David Scholey	15.09.97 5yrs
Mrs Jane Benson	01.03.92 7yrs	Mrs Claire Tomalin	15.09.97 5yrs
Prof Norbert Lynton	14.05.92 7yrs	Mr Tom Phillips	27.02.98 4yrs
Lady Tumim	15.05.92 7yrs	Prof Colin Matthew	22.07.98 5yrs
Baroness Willoughby de Eresby	17.05.94 5yrs	Rt Hon Margaret Becket	ex-officio
Mr Max Hastings	03.05.95 5yrs	Sir Philip Dowson	ex-officio

Annual Report available from: The Director, National Portrait Gallery, St Martin's Place, London WC2H 0HE. Website: <http://www.npg.org.uk/>.

Natural History Museum

The Natural History Museum houses over 68 million specimens of animals, plants, fossils, rocks and minerals. These national collections underpin the important research the Museum carries out that benefits the environmental, medical and agricultural sciences. It also includes the Zoological Museum at Tring.

Resources £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plans	2000-01 plans	2001-02 plans
Grant-in-Aid ⁽¹⁾	28.4	27.6	28.8	27.5	27.7	27.0	29.6	30.4	28.9
Other operating income	10.5	7.3	7.5	8.9	9.1	9.2	8.2	8.5	9.0
Trading company income	–	0.7	0.8	0.9	1.1	1.1	1.1	1.1	1.2
Other income	2.7	1.9	3.2	6.6	3.6	5.9	1.9	2.0	2.2
Total income ⁽²⁾	41.6	37.5	40.3	43.9	41.5	43.2	40.8	42.0	41.3
Operating costs	33.6	30.3	29.6	30.8	34.6	35.5	33.7	33.9	35.0
Collections purchases	0.1	0.0	0.0	0.0	0.0	0.1	0.0	0.0	0.0
Capital expenditure	7.0	2.6	5.9	12.0	6.6	9.4	19.7	2.6	1.7
Total expenditure ⁽²⁾	40.7	32.9	35.5	42.8	41.2	45.0	53.4	36.5	36.7

⁽¹⁾ Class XI, Vote 1, Section A.

⁽²⁾ Income does not match expenditure each year as non-Grant-in-Aid income can be retained to fund future expenditure.

Key performance indicators

Visits (millions)	1.74	1.64	1.46	1.80	1.80	1.65	1.65	1.65	1.65
Number of schoolchildren in organised school parties (thousands)	180	200	167	173	1.74	187	195	203	210
Number of additional specimens captured as digital images (thousands)	n/a	45	90	235	200	140	140	140	140
% of scientific research funded through research grants, contracts and commissions	15%	22%	22%	23%	23%	21%	21%	21%	21%
Profit from income-generating activities (£ million)	4.83	4.35	4.39	5.86	6.01	5.40	6.00	6.00	6.50

Natural History Museum

Key achievements in 1998

Successes included: a record number of visitors to the Museum (since the introduction of admission charges); the numbers joining the membership scheme established in 1995 grew to 8,000; an increase in self-generated income for the tenth successive year; the opening of the final phases of the Earth Galleries (July); a major spring/summer exhibition on Myths and Monsters; the finalisation of plans for the new zoological building, a new art gallery and a biomedical laboratory; the implementation of the first year of operation as a European Union Large Scale Facility with funding to increase access by European scientists to the Museum's collections and research.

Chairman

Prof Robert May*	01.01.94 5yrs
Prof Sir Ron Oxburgh	01.01.99 4yrs

Director

Dr Neil Chalmers

Trustees

Dame Anne McLaren	01.01.99 4yrs	Prof Keith O'Nions	01.01.96 5yrs
Prof Sir Brian Follett	01.01.94 5yrs	Sir Crispin Tickell	01.01.97 5yrs
Sir Denys Henderson	01.01.94 5yrs	Prof Christopher Leaver	01.03.97 5yrs
Mrs Jennifer d'Abo	01.01.94 5yrs	Miss Judith Mayhew	01.05.98 4yrs
Lord Palumbo	01.01.95 5yrs		
Sir Richard Sykes	01.01.96 5yrs		

* Term expired 31.12.98.

Annual Report 1997-98 available from: The Natural History Museum, Cromwell Road, London SW7 5BD. Website: <http://www.nhm.ac.uk>.

National Museum of Science and Industry

Incorporates the Science Museum, the National Railway Museum at York, the National Museum of Photography, Film & Television at Bradford and the Wroughton outstation in Wiltshire. Its collections illustrate the history of the development of the physical sciences, technology and medicine.

Resources £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plans	2000-01 plans	2001-02 plans ⁽¹⁾
Grant-in-Aid ⁽¹⁾	21.4	21.9	21.7	20.6	21.1	20.3	24.5	25.2	21.8
Other operating income	2.3	3.9	3.5	3.9	3.7	4.0	3.0	3.8	5.8
Trading company income	0.3	0.5	0.7	0.7	0.7	0.6	0.9	1.5	2.3
Other income	1.9	1.8	3.5	6.2	20.8	30.9	34.7	7.3	4.2
Total income ⁽²⁾	25.9	28.1	29.4	31.4	46.3	55.8	63.1	37.8	34.1
Operating costs	22.7	22.9	23.5	24.3	29.5	25.0	27.5	31.1	31.2
Collections purchases	0.4	0.3	0.2	0.3	0.2	0.1	0.1	0.1	0.1
Capital expenditure	4.5	3.9	4.8	6.4	12.0	30.6	35.4	7.4	3.9
Total expenditure	27.6	27.2	28.5	31.0	41.7	55.7	63.0	38.6	35.2

⁽¹⁾ Class XI, Vote 1, Section A.

⁽²⁾ Income does not match expenditure each year as non-Grant-in-Aid income can be retained to fund future expenditure.

⁽³⁾ Since Grant-in-aid for 2001-2002 does not include admission compensation for children and pensioners, other operating income has been adjusted to include the relevant admission charge. NCMME's grants plus costs are also excluded for 2001-2002.

Key performance indicators

Visits (millions)	2.67	2.51	2.70	2.54	2.40	2.3 (2)	2.8	3.2	3.2
Number of educational visitors (thousands)	384	372	389	360	410	367 (2)	424	455	475
% of objects stored to Museums and Galleries Commission's standards	n/a	88%	85%	91%	97%	97%	97%	97%	97%
% of visitors satisfied with their visit ⁽¹⁾	95%	89%	–	94%	93%	94%	94%	94%	95%
Cost of generation of sponsorship income as % of income generated	n/a	2.6%	1.2%	0.5%	2.7%	12.0%	10%	10%	10%

⁽¹⁾ This data applies to the Science Museum only. All other data is for the NMSI as a whole.

⁽²⁾ NMPFT closed for whole year.

National Museum of Science and Industry

Key achievements in 1998

Successes included the opening of the exhibition, 'Saved for the Nation', to celebrate 25 years of the PRISM Fund, and the significant acquisition of 500 Hammer Film Artefacts by the National Museum of Photography, Film and Television; the allocation of £1.4 million by DCMS towards the acquisition and development of the RNAY site at Wroughton; the continued progress to time and budget of our major capital projects, the Wellcome Wing at the Science Museum, Imaging Frontiers at NMPFT and the redevelopment of 'The Works' at the National Railway Museum.

Chairman

Dr Peter Williams

01.01.96 5yrs

Director

Sir Neil Cossons

Trustees

Dr Mary Archer

01.10.95 5yrs

Sir Christopher Wates

05.02.97 5yrs

Mr Greg Dyke

03.10.95 5yrs

Dr Bridget Oglvie

05.03.97 5yrs

Mrs Anita Higham

21.02.96 5yrs

Sir Michael Quinlan

22.10.97 4yrs

Dr Anne Grocock

08.03.96 5yrs

Mrs Joanna Kennedy

22.11.97 4yrs

HRH The Duke of Kent

20.05.96 5yrs

Prof Susan Greenfield

22.07.98 5yrs

Lord Puttnam

12.09.96 5yrs

Dr Nathan Myhrvold

22.07.98 5yrs

Mr David Rayner

28.01.97 5yrs

Prof Michael Richards

05.08.98 5yrs

A summary of the 1997 Annual Review is available from: National Museum of Science & Industry, South Kensington, London SW7 2DD. The complete version can be accessed on the website: <http://www.nmsi.ac.uk>. The National Museum of Science & Industry Account 1997-98 is available from the Stationery Office (Ref HC1113 £8).

Tate Gallery

The Tate Gallery houses the national collection of British art from the 16th century to the present day, including the Turner Bequest, and the national collection of 20th century art. The Tate is a family of galleries and comprises the Tate Gallery at Millbank in London, the Tate Gallery Liverpool, and the Tate Gallery St Ives.

Resources £ million	1993-94 outturn	1994-95 outturn	1995-96 outturn	1996-97 outturn	1997-98 outturn	1998-99 estimated outturn	1999-00 plans	2000-01 plans	2001-02 plans
Grant-in-Aid ⁽¹⁾	16.4	17.2	18.9	18.8	18.7	19.2	19.7	19.9	20.6
Other operating income	3.3	4.9	4.5	4.2	6.0	5.2	5.1	5.2	5.3
Trading company income	0.6	1.1	1.5	1.4	1.9	1.7	1.6	1.7	1.7
Other income	2.0	4.3	18.3 ⁽²⁾	15.1	31.4	60.4	29.8	3.0	4.7
Total income ⁽³⁾	22.3	22.3	43.4 ⁽²⁾	39.5	58.0	86.5	56.2	29.8 ⁽⁴⁾	32.3
Operating costs	16.6	18.9	18.9	20.3	21.0	22.1	22.1	22.3	24.0
Collections purchases	3.6	2.6	2.9	5.8	6.2	2.0	1.9	2.0	2.1
Capital expenditure	2.0	4.0	18.0	8.8	25.0	68.5	35.3	12.7	2.4
Total expenditure	22.2	25.5	43.2	34.9	52.2	92.6	59.3	37.0	38.0

⁽¹⁾ Class XI, Vote 1, Section A.

⁽²⁾ In 1995-96 the Gallery received £25.6 million in insurance money.

⁽³⁾ Income does not match expenditure each year as non-Grant-in-Aid can be retained to fund future expenditure.

⁽⁴⁾ Income and expenditure relating to the new Tate Gallery of Modern Art has not been included in revenue.

Key performance indicators

Visits (millions)	2.7	2.8	3.0	2.5	2.1*	3.0	2.7	2.7	2.7
Attendances at educational programmes (thousands)	84	90	96	90	99	100	100	100	100
% of collection held in environmentally appropriate conditions	n/a	45%	42%	52%	60%	75%	75%	75%	75%
Staff costs as a % of total income	34%	31%	25%	29%	17%	15%	22%	43%	41%

* Tate Gallery, Liverpool was closed for redevelopment in 1997-98.

Tate Gallery

Key achievements in 1998

Achievements included the continuation of the new building at Bankside Power Station in connection with the Tate Gallery of Modern Art Project; the ongoing Tate Gallery Centenary Development at Millbank; the redevelopment of the Tate Gallery Liverpool successfully reopened in May 1998; the continuing popularity of the Gallery's programme with the public; a number of landmark acquisitions of works of art; and the creation and launch of the Tate Gallery World Wide Website.

Chairman

Mr David Verey 01.07.98 3½yrs

Director

Sir Nicholas Serota

Trustees

Mrs Janet de Botton 26.03.97 5yrs
 Sir Richard Carew-Pole 29.04.98 5yrs
 Mr Michael Craig-Martin 04.04.94 5yrs
 Prof Dawn Ades 13.04.95 5yrs
 Sir Mark Richmond* 18.11.98 2yrs

Mr Peter Doig 15.11.95 5yrs
 Mr Bill Woodrow 16.07.96 5yrs
 Sir Christopher Mallaby 24.10.96 5yrs
 Victoria Barnsley 01.08.98 5yrs
 Prof Jennifer Latto 01.08.98 5yrs
 Mr John Studzinski 01.09.98 5yrs

* National Gallery Liaison Trustee

Biennial Report 1996-98 available from: Tate Gallery Shop, Millbank, London SW1P 4RG. Website: <http://www.tate.org.uk>.