

Index

- Action Group on Northern Ireland Energy Issues
 - membership App 12.1
 - views 12.59-12.63
- Activity-based costing 8.13, App 8.1
- Adverse effects
 - findings of MMC 2.164, 2.169, 2.192, 2.197-2.199
 - views of NIE 10.42
- AES Corporation 2.14, 3.19
- Antrim Borough Council, views 12.44
- Ards Borough Council, views 12.45
- Armagh City and District Council, views 12.46
- Ashton, Professor, paper on cost of capital 2.50, 9.8, 9.16, 9.19-9.22, 9.25
- Asset depreciation
 - asset movements 9.106-9.109
 - deferred income 5.63
 - historic depreciation 5.78
 - method of calculation
 - definition 9.103-9.105
 - views of customers 12.82
 - views of DG 2.99-2.100
 - views of MMC 2.43, 2.98-2.99, 2.101-2.105, 2.162, App 2.5
 - views of NIAO 5.81
 - views of NIE 2.103
 - views of ScottishPower 12.43
 - policy of NIE 2.100, 2.105, 2.113, 9.104, 9.141, App 2.6
(*see also* Asset valuation)
- Asset replacement 2.126-2.131, 7.24-7.25, 7.41-7.54, 7.74
(*see also* Capital expenditure)
- Asset valuation
 - allocation to businesses 2.85-2.97, 9.87-9.89, 10.42, 12.43
 - compared with RECs 11.19-11.21
 - method of assessment
 - disagreement between DG and NIE 8.40, 9.85-9.86, 10.14
 - views of DG 2.66, 2.70, 9.41-9.45, 9.47-9.48
 - views of MMC 2.64-2.65, 2.71-2.97, 2.162,
- App
 - 2.6
 - views of NIE 2.67-2.69, 9.42, 9.46, App 9.6
 - views of SHE 12.37
(*see also* Current cost accounting; Historic cost accounting; Initial market value; Initial price control value)
- PPB
 - estimates by DG 2.87, 2.89, 9.96
 - estimates by MMC 2.86, 2.93, 2.210
 - estimates by NIE 9.90-9.95, 9.102, 9.122
- Retail Business
 - estimates by DG 9.101
 - estimates by NIE 9.100, 9.102
- Supply Business
 - estimates by DG 2.87, 2.187, 9.87, 9.99
 - estimates by MMC 2.90, 2.92-2.93
 - estimates by NIE 9.97-9.98, 9.102
 - net assets 5.31
- T&D Business
 - estimates by DG 2.87, 9.87
- Asset valuation, T&D Business-*contd*
 - estimates by MMC 1.4, 2.43, 2.85-2.86, 2.88-2.90, 2.92-2.97
 - estimates by NIE 2.91, 9.89
 - trends 5.60-5.62, 9.106-9.108, 9.143
(*see also* Regulatory asset base)
- Association of Electricity Producers, views 12.64
- Ballylumford Power Station-*see* Generation, capacity; Generation, ownership
- Ballymena Borough Council, views 12.47
- Bank of England, estimates of yield curve for securities 2.47, 9.13
- Barclays de Zoete Wedd (BZW)
 - estimates
 - cost of capital 9.10
 - equity beta 2.50
 - equity risk premium 2.48, 2.50
 - forecasts of profits App 9.5
- Barriers to entry 3.49-3.50, 12.28, 12.43
- Belfast City Council, views 12.48
- Belfast West Power Station
 - agreement between NIE and Nigen 12.56
(*see also* Generation, capacity; Generation, ownership)
- Bench-marking-*see* Performance measurement
- Bills
 - charges for collection 2.185, 8.15-8.16, 8.79-8.81, 8.87-8.89
 - payment methods 5.27, 5.34, 8.89, 12.45
 - code of practice App 3.3
 - standards of service App 6.1
 - types 5.26
- Blue Circle Cement, views 12.96
- Borrowing
 - interest rates 2.54, 9.118
 - projections 5.85, 9.118, 9.122
 - trends 5.64, 5.78
(*see also* Financial ratios, gearing)
- British Gas plc
 - activities 2.14, 3.10, 3.19, 12.27
 - compared with NIE 2.82-2.83, 9.62, 9.72
(*see also* Financial ratios)
 - estimates of equity risk premium 9.15
 - price review 9.62
 - views 12.27-12.28
- Buildings, expenditure by NIE 2.135, 7.80
- Bulk Supply Tariff
 - contribution to NIE income 5.13
 - cost recovery 2.26, 5.8-5.9, 5.29, 5.74, 9.92
 - definition 2.20, 2.26, 2.173, 3.24, 4.12, 5.8-5.9
 - need for clarification 12.105
 - effects on competition 12.64
 - effects on profit allowance 5.32
 - structure 2.20, 2.173, 3.24, 4.12
 - customers over 1 MW App 3.3
(*see also* Power Procurement Business)

- Business Plan and Efficiency Questionnaire (BEQ) 2.145-2.146, 8.7, 8.12-8.14, 8.28, 8.33, 8.67, 8.88, App 8.1
- Business process re-engineering (BPR) 8.13, 8.52, App 8.1
- Business services-*see* Efficiency, operating costs
- Calor Gas Northern Ireland Limited, views 12.97
- Capital asset pricing model (CAPM) 2.45, 2.55, 9.2-9.3, App 9.1
- Capital expenditure
- communications between DG and NIE
 - views of DG 7.17-7.19
 - views of MMC 2.37, 2.120-2.121
 - efficiency-*see* Efficiency
 - interconnectors, projections 5.43-5.44, 5.77, 5.85, 9.119, App 5.3
 - Supply Business, proposals by NIE 2.177, 7.89
 - T&D Business
 - proposals by DG 2.119, 2.135, 2.138, 7.2, 7.21
 - criteria 7.5, 7.13-7.16
 - effects on performance targets 6.26
 - methodology 2.125
 - proposals by MMC 1.4, 2.124, 2.129-2.131, 2.133-2.134, 2.136, 2.139, 2.141, 2.163, 7.10
 - indicative total 2.142-2.144
 - proposals by NIE 2.119, 2.123-2.136, 2.140-2.141, 7.2, 7.9, 7.11-7.12
 - classification 7.3, 7.9, App 7.2
 - differences between NIE and DG 7.24-7.88
 - criteria 7.3-7.4
 - types
 - load-related 2.125, 7.21, 7.25, 7.37-7.40, 12.43
 - non-load-related 12.39
 - (*see also* Network, improvements)
 - underspend
 - adjustment
 - proposals by DG 2.108-2.109, 2.112, 7.22, 9.132, 10.5, 10.13, 10.19, 10.34-10.35
 - proposals by MMC 1.4, 2.110-2.118, 2.162, App 2.7
 - proposals by NIE 9.140, 10.42
 - views of customers 12.79, 12.81
 - views of ScottishPower 12.43
 - views of SHE 12.38-12.40
 - broken down by projects 2.107, 2.113, 2.123, 12.31, App 7.1
 - effects on customers 12.31
 - forecast and actual performance compared 2.107, 5.77-5.79, 7.6-7.8, 7.23, App 7.1
- Carrickfergus Borough Council, views 12.49
- Centre for the study of Regulated Industries, price data 3.69, 3.72
- Charges-*see* Prices, Price control
- Civil projects centre-*see* Profit centres
- Clawback-*see* Capital expenditure, underspend, adjustment
- Combined heat and power (CHP) plants 2.174, 3.15, 11.13, 12.112
- Competition-*see* Electricity Supply Industry; Energy efficiency; Energy sources; Generation; Licensing; Power Procurement Business; Supply Business
- Competition and Service (Electricity) (NI) Order 1992 App 6.1
- Comptroller and Auditor General for Northern Ireland, report *The privatisation of Northern Ireland Electricity* (Northern Ireland Audit Office, 1994) 2.73, 2.80, 3.28, 5.53, 5.80-5.86, 9.50, 9.85, 11.32
- Confederation of British Industry (CBI), survey of sickness absence App 8.2
- Connection charges
 - calculation 5.20
 - cost recovery 6.30
 - customer contributions 2.140-2.141, 7.81-7.84
 - effects on prices 7.83
 - views of NIE 10.24, 10.39, 10.42
 - customer type
 - over 1 MW demand 2.140
 - under 1 MW demand 4.27
 - licensing regulations 5.17
 - views of industrial customers 12.112
- Construction (Design and Management) Regulations 1994/95 8.67
- Coolkeeragh Power Station
 - relations with NIE 12.86
 - views 12.29
 - (*see also* Generation, capacity; Generation, ownership)
- Coopers and Lybrand
 - report *Inward investment in the British Isles* (Coopers and Lybrand 1996) 3.8
 - (*see also* Northern Ireland, inward investment)
- Corporate costs-*see* Efficiency, operating costs
- Corporation tax 2.51-2.53, 9.24-9.28
- (*see also* Tax payments)
- Cost of capital-*see* Rate of return
- Craigavon Borough Council, views 12.51
- Cross-subsidies
 - from domestic to industrial users 3.65
 - regulations 4.11, 4.13, 12.5, 12.64, App 5.3
 - (*see also* Subsidies)
- CSC194 transfers-*see* Efficiency, operating costs
- Culcavy centre-*see* Profit centres
- Current cost accounting (CCA)
 - asset values 2.69, 2.72, 2.80, 2.84-2.87, 2.99-2.100, 2.105, 2.157, 2.189, 5.22, 5.28, 5.31, 5.59, 5.59-5.60, 9.42, 9.73, 10.14, 12.43, App 9.6, App 9.8
 - compared with HCA 5.6, 5.60, 5.64, 5.78, 9.107
 - disagreement between DG and NIE 9.85-9.89
 - dividend cover 10.4
 - operating costs 2.147, 8.15, 8.18-8.19, 8.26
 - profits 5.11, 5.21, 5.54, 5.57, 5.59, 5.62
 - compared with HCA 5.74
- Customer minutes lost-*see* Performance measurement, network, targets, availability
- Customers
 - compared with Great Britain electricity suppliers 6.13
 - complaints 6.32-6.34, 7.15, 11.20, 12.73
 - growth rate 3.55-3.56
 - interests 2.34-2.35, 2.38, 2.164, 2.197-2.198, 10.21, 10.27, 12.28, 12.31, 12.67-12.70
 - surveys-*see* Standards of service
 - types

- with demand over 1 MW-*see* Connection charges; Demand; Price controls; Supply Business, competition; Supply Business, contracts
- with demand under 1 MW-*see* Connection charges; Demand; Price controls; Prices, structure
- Customers, types-*contd*
 - domestic and industrial-*see* Demand; Prices, components
 - industrial and commercial-*see* Prices, structure
- Data envelopment analysis 8.102, App 8.4
- Data protection 12.64
- Debenture-*see* Northern Ireland Electricity plc, financial results
- Demand
 - by customer type
 - domestic and industrial 3.52-3.54
 - over 1 MW 2.22, 2.140, 2.172, 2.174, 3.42-3.43, 3.59-3.60
 - compared with England and Wales 3.62
 - (*see also* Connection charges; Price controls; Supply Business, contracts)
 - under 1 MW 2.186, 3.42, 3.43, 3.59, 3.61
 - compared with England and Wales 3.62
 - (*see also* Connection charges; Price controls; Prices, structure)
 - by fuel type, comparisons between NI and UK 3.11-3.12
 - compared with Great Britain 3.73
 - effects of price reductions 12.28, 12.35, 12.75
 - growth rate 3.55-3.56
 - forecasts 3.23, 3.57-3.58, 7.39, 9.153
 - load profiling 2.22, 3.43, 12.35
 - peak
 - current 3.19
 - forecasts 3.23, 7.7
 - load management 2.123, 3.25, App 3.3
- Department of Economic Development (DED)
 - Energy for the 1990s and beyond* (1992) 12.3
 - functions 2.11, 2.34-2.35, 2.44, 4.3-4.6, 12.5, App 2.3
 - views 3.65-3.66
- Depreciation-*see* Asset depreciation
- Director General of Electricity Supply (DGES)
 - consultation paper *The competitive electricity market from 1998: price restraints* (OFFER, 1996) 3.43
 - report *Distribution and transmission system performance 1995/96* (OFFER, 1996) 6.17, 6.21
 - views 11.1-11.41, 12.1-12.11
- Director General of Electricity Supply for Northern Ireland (DG)
 - consultation paper *Consumer choice, competition and prices: the next steps: a progress report* (OFFER NI, 1996) 3.23, 3.29, 11.7
 - consultation paper *Consumer choice, competition and prices* (OFFER NI, 1996) 3.23, 3.29, 11.7
 - consultation paper *Price control review for Northern Ireland Electricity plc: a consultation document* (OFFER NI, 1995) 11.7
- functions 2.11, 2.34-2.35, 2.44, 2.112, App 2.3
- price control proposals 1.3, 1.9, 2.1, 2.30-2.32, 4.28-4.32, 4.38-4.39, 9.131-9.138, 9.152-9.158, 11.33-11.38
- (*see also* Price controls)
- relations with DGES 4.17
- report *Customer service standards 1995/96* (HMSO, 1996) 6.13, 6.29, 6.33, 10.28
- Director General of Electricity Supply for Northern Ireland (DG)-*contd*
 - review *Price control reviews for Northern Ireland Electricity plc: Director General's proposals* (OFFER NI, July 1996) 7.20, 11.7, 12.17
 - (*see also* Office for the Regulation of Electricity and Gas in Northern Ireland)
- Director General of Gas Supply
 - estimates
 - equity risk premium 9.15
 - initial market value 9.62
- Director General of Water Services, estimate of initial market value 9.62
- Disconnection rates 5.27
- Distribution Business-*see* Transmission and Distribution Business
- Distribution and control centre 2.135, 7.79
- Dividend growth model (DGM) 2.57-2.58, 2.60, 9.3, 9.10, 9.18, 9.29, App 9.1
- (*see also* Rate of return)
- Down District Council, views 12.52
- Eastern Electricity
 - sales, Northern Ireland 2.22, 3.44
 - views 3.44
- Eastern Health and Social Services Board, views 12.100
- EC
 - competition obligations 12.32
- Directives
 - liberalisation of electricity supply 4.38
 - public procurement 12.12
 - grants 5.43, 5.77
- Economic purchasing obligation-*see* Power Procurement Business
- Economies of scale 2.157, 2.159-2.160, 8.54, 8.102, 12.67, App 8.3-App 8.4
- Efficiency
 - capital expenditure 2.109, 2.130, 7.7, 7.22
 - effects of price controls 2.164, 2.192, 2.197-2.198
 - energy-*see* Electrical losses; Energy efficiency
 - incentives
 - views of British Gas 12.28
 - views of DG 2.195, 4.26, 11.23, 11.25, 11.39
 - views of Great Britain electricity suppliers 12.35, 12.38-12.40, 12.43
 - views of MMC 1.5, 2.115-2.116, 2.163-2.164, 2.167, 2.169-2.170
 - views of NIE 2.109, 10.2, 10.18, 10.21, 10.24, 10.34-10.35, 10.40, 10.42
 - investor expectations 2.80, 9.68, 9.74-9.77
 - network availability 6.23

- operating costs
 - business services 8.54-8.56, 8.85-8.86, App 2.8
 - compared with Great Britain electricity suppliers 2.145, 2.159, 8.100-8.101, 11.32, App 8.4
 - evaluated by MMC 8.94-8.99
 - compared with RECs 12.82
 - comparisons between DG and NIE proposals 8.76
 - comparisons between Supply and T&D Businesses 11.31
 - corporate costs 2.157, 8.57-8.59, 8.85-8.86, App 2.8
- Efficiency, operating costs-*contd*
 - debt recovery 2.188-2.189, 5.27, 8.71, 8.82, 9.93, 9.97, 9.162, 10.16, 11.20, App 2.8
 - excluded services 8.7, 8.9-8.10, 8.18, 8.26, 8.43, 8.60, 8.62-8.73, 8.86
 - insurance 8.68-8.69, App 2.8
 - inter-business transfers 2.147, 2.158, 2.185, 8.6-8.8, 8.18-8.19, 8.60-8.61, 8.63, 8.74-8.76, 8.87-8.89, App 2.8, App 8.4
 - manpower 8.13, 8.28-8.36, 8.77-8.78, App 2.8, App 8.1-App 8.2
 - methodology
 - analysis by DG 8.17-8.20, 8.21-8.24
 - factor used by MMC 2.152-2.153, 2.184, 2.215
 - profit centre charges 2.151, 2.157, 2.185, 5.38, 8.15-8.16, 8.26, 8.50-8.53, 8.83-8.84, App 2.8
 - profit-related 11.29, 11.40
 - rates 8.20, 8.37-8.38, App 2.8
 - repairs and maintenance 2.109, 2.153, 6.26, 8.15-8.16, 8.26, 8.39-8.46, 10.31-11.31, App 2.8
 - third party revenue collection 2.185, 8.15-8.16, 8.79-8.81, App 2.8
 - wayleaves 2.157, 8.15, 8.18-8.19, 8.47-8.48, 8.70, App 2.8
- Electrical losses
 - costs 2.125
 - definition 2.166
 - prevention 7.77
 - price controls-*see* Price control formula, electrical losses term
 - (*see also* Energy efficiency)
- Electrical retailing 5.33, 5.36
 - (*see also* Retail Business)
- Electricity Association
 - Engineering Recommendation P2/5 7.3, 7.56
 - subscription costs 8.74
- Electricity Council 7.37
- Electricity (Northern Ireland) Order 1992 (Statutory Instrument No 231) 1.1, 2.1, 2.11-2.12, 2.22, 2.37, 3.42, 4.1-4.3, 4.7, 4.10, 4.21, 5.6, 5.9, 6.5, 6.8, 10.24, 10.27
- Electricity Standards and Performance Regulations (NI) 1993 (Statutory Regulation No 448) 6.5
- Electricity Supply Board (ESB) 2.18, 5.8
 - (*see also* Interconnectors)
- Electricity supply industry
 - competition
 - policy of DG 2.60, 9.91, 11.6-11.7
 - (*see also* Generation; Power Procurement Business; Supply Business; T&D Business)
- demand-*see* Demand
- health and safety-*see* Health and safety
- privatization 11.1, App 3.5
 - compared with UK 9.69-9.73, 11.10
 - government objectives 12.3-12.4
 - net gains 12.117
 - views of customers 12.98
- profits 11.27-11.32
 - (*see also* Northern Ireland Electricity plc, financial results)
- regulation 2.11-2.12, 2.34-2.35, 4.1-4.40
 - compared with Great Britain 3.73, App 3.5
- research and development 2.34, 4.5
- Electricity supply industry-*contd*
 - structure 1.2, 2.13-2.24, 3.13-3.50
 - compared with Great Britain electricity suppliers 2.23-2.24, 8.96-8.98
 - compared with RECs 3.15-3.16, 8.96-8.97, 11.14, 12.82
 - compared with UK electricity suppliers 11.12, 12.67
 - take-overs 2.62
- Electricity Supply Regulations 7.3
- Electricity usage-*see* Demand
- Electronic Registration System, quality of data 3.48
- Electrowatt Engineering (UK) Ltd, consultants to MMC 2.121, 2.130, 2.139
- Energy Act 1983 12.64
- Energy efficiency
 - competition, compared with Great Britain electricity suppliers 12.11
 - conservation measures 12.20-12.21
 - electrical losses-*see* Electrical losses
 - government objectives 12.3
 - performance standards-*see* Performance measurement
 - power purchase agreements 3.27
 - promotion
 - activities 3.16, 12.7, 12.71
 - allowance proposed by DG 2.190, 2.193, 11.9, 11.38
 - views of consumer associations 12.74
 - views of Energy Savings Trust 12.8-12.11
 - views of MMC 2.208
- regulations
 - code of practice 6.12
 - duties of DED and DG 2.34, 4.3, 5.9, 11.37
 - effects of price controls 2.165-2.170, 2.196
 - renewable sources
 - allowance proposed by DG 2.195, 4.38, 9.158
 - views of MMC 2.208
 - costs 5.9
 - policy of Government 3.21
 - policy of NIE 2.17
 - views of DED 3.10
- The Energy Savings Trust
 - views 12.7-12.11
 - (*see also* Energy efficiency)
- Energy sources
 - compared with UK 3.9
 - demand-*see* Demand
 - gas supply 3.10
 - competition with NIE 3.16, 3.57, 12.28, 12.35

- extension of pipeline 7.30
 - views of DED 3.12
- oil 3.63, 12.67
- Environmental impact
 - energy conservation-*see* Energy efficiency
 - improvements proposed by NIE-*see* Network, improvements
 - management system, costs 8.58
 - regulations 2.35
 - effects on prices 12.108
- Equity beta-*see* Rate of return
- Equity risk premium-*see* Rate of return
- Euroclean Centre, views 12.101-12.102
- Ewbank Preece, consultants to DG 7.6
- Extended warranty schemes 5.35

- Fair Trading Act 1973 2.16
- Financial projections-*see* Borrowing; Capital expenditure; Northern Ireland Electricity plc, financial results; Operating costs
- Financial ratios
 - debt to equity, compared with companies in the energy sector 5.66
 - dividend cover 10.4
 - dividend growth 2.57, 5.58, 11.40
 - rate of return calculation-*see* Dividend growth model
 - dividends per share 5.58
 - earnings per share 5.58
 - gearing 2.50, 5.53, 5.64, 5.85, 8.93, 10.4, 11.30
 - rate of return calculation 9.20-9.21
 - key performance indicators 5.59
- Financial Times*, article on NIE financial results-*see* Smith, Michael
- Flotation
 - process 2.6, 2.73, 5.2, 5.52, 5.55, 5.65
 - views of NIAO 5.80-5.86
 - views of NIE 9.49-9.51
 - prospectus
 - expectations of DG 5.76, 9.91
 - expectations of investors 2.70, 2.72, 2.80, 2.88, 2.92, 9.68-9.77, 9.80-9.84, 9.95, 9.100, 9.102, 11.40
 - model prepared by MMC 2.81, 2.94, App 2.4
 - expectations of NIE directors 5.74-5.75, App 5.3, App 9.5
 - share price-*see* Shares
- Fuel and Foreign Exchange Risk Management Committee 5.48, 5.67

- Gas industry
 - regulation 4.9
 - supply-*see* British Gas; Energy sources
- The General Consumer Council for Northern Ireland
 - Privatizing electricity in Northern Ireland: the consumer perspective* (1989) 12.67
 - views 12.65-12.70
- Generation
 - capacity
 - closure of stations 2.124, 4.33, 7.27-7.29, 7.33, 11.14, 12.81
 - forward planning 7.27-7.31, 7.33-7.34
 - non-fossil fuel 2.17, 3.20-3.21
 - own-generation 2.174, 3.22
 - thermal 3.19-3.20, 3.23
 - comparisons between NIE and RECs 3.15
 - competition
 - customers with demand over 1 MW 2.174, 12.62
 - effects of licensing regulations-*see* Licensing
 - effects on prices-*see* power purchase agreements
 - effects of Scottish interconnector-*see* Interconnectors
 - policy of Government 3.13
 - referral to MMC 2.16
 - views of UK generating companies 12.64
 - costs 2.187, 9.162, 10.16, 11.26, 11.28, 12.43, 12.53
 - availability 3.28, 5.12
 - licensing-*see* Licensing, types
 - ownership 1.2, 2.6, 2.14, 3.19, App 3.1
 - compared with Great Britain 2.24
- Generation-*contd*
 - power purchase agreements (PPAs)
 - compared with Great Britain 2.24
 - effects on prices 2.16, 12.54, 12.56, 12.58, 12.62, 12.68, 12.86
 - payment types 3.27-3.28
 - terms 2.7, 2.15, 3.26, App 3.1
 - prices-*see* Prices, components
 - Government opportunities* (Business Information Publications, 1995) 8.51
 - Government Purchasing Agency, views 12.12
 - Green tariff
 - proposals by DG 2.195, 4.38, 9.158, 11.9, 11.13, 11.37, 12.74
 - response of NIE 2.195, 4.40
 - Grid Code 4.15
 - Gross domestic product (GDP)-*see* Northern Ireland
 - Guaranteed Standards of Performance-*see* Performance measurement, regulations

 - Harland and Wolff Holdings plc, views 12.103
 - Health and safety
 - duties of DED and DEG 2.34
 - risk management committee 5.48
 - (*see also* Network, improvements)
 - Health and Social Services Executive, views 12.13
 - Historic cost accounting (HCA)
 - asset values 5.21-5.22, 5.28, 5.30-5.31, 5.71, 9.106, 9.144, App 9.7
 - compared with CCA 5.60, 5.64, 5.78
 - dividend cover 9.115, 10.4
 - operating costs 2.157, 8.4, 8.15, 8.18-8.19, 8.26, 8.66-8.67, 8.70, App 2.8
 - profits 2.89, 5.11, 5.21, 5.28-5.30, 5.54, 5.57, 5.61-5.62, 5.69, 9.118-9.119, 9.157
 - compared with CCA 5.74
 - Home Energy Conservation Act 1995 12.20
 - Hughes Christensen Company, views 12.104-12.106

 - Iceland Frozen Foods plc, views 12.107
 - Incentives-*see* Efficiency
 - Industrial Development Board for Northern Ireland
 - functions 3.8
 - views 12.14
 - Inflation

- assumptions of DG 9.13
- assumptions of NIE 2.212, 3.69, 8.15, 8.33, 9.111
- assumptions of PKF 8.42
- retail price index-*see* Retail price index
- Information systems centre-*see* Profit centres
- Information Systems Department-*see* Profit centres
- Information technology, risk management committee 5.48
- Initial market value (IMV)
 - calculated by DG 2.66, 2.70, 2.76, 2.87, 9.41-9.45, 9.47-9.48
 - rolled forward 2.70, 2.210, 9.41, 9.149, 12.43
 - calculated by MMC 2.71-2.77, 2.210
 - rolled forward 2.98, 9.150, App 2.6
 - views of NIE 10.42
 - calculated by NIE 9.46
 - rolled forward 9.149
 - uplift
 - estimates
 - by analysts 9.56
- Initial market value (IMV), uplift, estimates-*contd*
 - by DG 9.58, 9.67-9.71, 9.74-9.75, 9.77-9.78, 9.87, 12.43
 - by MMC 2.73, 2.78-2.84, 9.63-9.64, 9.72, App 2.4
 - by NIE 2.67-2.68, 9.49-9.55, 9.57, 9.59-9.62, 9.65-9.66, 9.73, 9.76, 9.79, 9.88-9.89
 - compared with other privatized utilities 2.82-2.83, 9.62, 9.69-9.73
 - (*see also* Asset valuation)
- Initial price control value (IPCV)
 - calculated by NIE 2.69, 2.96-2.97, 9.42, 9.80-9.82, App 9.6
 - views of DED 9.83
 - views of DG 9.84
 - (*see also* Asset valuation)
- Insurance-*see* Efficiency, operating costs
- Interconnectors
 - benefits to Northern Ireland 12.43, 12.63
 - capital expenditure-*see* Capital expenditure
 - costs 5.43, 8.39, 8.43, 9.118, 9.136
 - prices-*see* Prices, components
 - profits 5.40, 9.120
 - regulation 2.8
 - Republic of Ireland
 - capacity 2.18, 3.30
 - inter-business transfer charges 8.63
 - payments due to ESB 5.8
 - Scotland
 - agreements with ScottishPower 2.19, 3.31, 5.43-5.44
 - competition with generating companies 12.32
 - forward planning 7.27
 - planning application 3.32
 - views of DED 3.33
 - wheeled units-*see* Price control formula
- Inward investment-*see* Northern Ireland
- Jenkinson, Dr, paper on cost of capital 2.47-2.48, 9.11, 9.13, 9.13-9.14, 9.16-9.18
- Key performance indicators-*see* Financial ratios
- Kilroot Power Station
 - conversion to dual firing 3.63
 - (*see also* Generation, capacity; Generation, ownership)
- Landbank
 - activities 2.8, 5.45
 - cost recovery 5.8, 5.45
 - liabilities 5.45, 5.77, 9.90-9.94, App 5.3
 - profits 5.40
- Larne Borough Council, views 12.53
- LIBOR rate 2.76, 5.53, 9.61
- Licensing
 - competition
 - generation
 - conditions for NIE 3.20
 - conditions for own-generation projects 3.29
 - Supply Business
 - proposals by MMC 2.173-2.174
 - second-tier suppliers 1.2, 2.22, 2.172, 2.174, 2.193, 3.29, 4.14
 - T&D Business 2.38
- Licensing-*contd*
 - duties of DED and DG 2.34, 4.3-4.5, 4.7-4.8, 11.16, App 2.3, App 5.3
 - duties of NIE 5.16, 5.45, 7.3-7.4, App 5.3
 - price controls
 - regulations 1.1, 1.3, 1.8, 2.2-2.3, 2.33, App 2.1-App 2.2
 - regulatory principles 10.17-10.21, 11.13-11.15
 - Supply Business 2.2, 2.171, 2.173, 2.192, 2.198, 5.6, App 2.2
 - T&D Business 2.2, 2.38, 2.164, 2.166-2.167, 2.169, 2.197, 2.199, 5.6, App 2.1
 - types 2.12, 4.10-4.15
- Lisburn Borough Council, views 12.54
- Load management-*see* Demand, peak
- Load profiling-*see* Demand
- Load-related expenditure-*see* Capital expenditure
- Local authorities, views 12.44-12.58
- London Business School, risk management service 9.20
- London Economics (LE), consultants to DG 2.30, 2.145, 2.159, 8.100-8.102, App 8.4
- Long run marginal costs (LRMC) 2.125, 7.37, 7.40 (*see also* Load-related expenditure)
- Losses-*see* Electrical losses
- Manpower
 - absenteeism 8.29, 8.31, 8.35
 - compared with UK App 8.2
- Board
 - duties 5.48-5.50
 - personnel 5.46-5.47, App 5.1
 - costs 2.155, 5.51, 8.28-8.31, 8.33, 8.42, 8.55-8.56, App 8.2
 - salaries 2.184, 8.30, 8.77-8.78, 12.45
 - compared with RECs and rest of Northern Ireland 2.156, 8.35, App 8.2
 - (*see also* On-costs)
 - hours of work App 8.2

- numbers 2.154, 2.184, 5.51, 8.31-8.32, 8.34, 8.36, 9.116, 9.124, 12.49, 12.89-12.91, App 8.2
- productivity-*see* Efficiency, operating costs;
- Performance measurement
- regulations, costs App 8.2
- reorganization programme 8.13, App 8.1
- Manweb
- compared with NIE 5.66, 8.97, 12.42
(*see also* Prices, components; Prices, trends)
- sales in Northern Ireland 2.22, 3.44
- Market share 1.2, 2.22, 2.173, 3.16, 3.44, 3.49, 3.57, 9.156
- Market testing 5.38, 8.51, 8.53
- Market to asset ratio (MAR) 2.84, 2.86, 2.99-2.102, 9.45
(*see also* Asset valuation; Assets, depreciation)
- Meekatharra (NI) Limited, views 12.30-12.33
- Merz & McLellan (M&M), consultants to NIE 2.121, 7.6, 7.9, 7.50-7.51, 7.76
- Metering
- capital expenditure 2.135-2.136, 7.78
- installation
- costs 3.43, 8.43
- inter-business transfer charges 8.87-8.88
- proposals by MMC 2.185, 2.189
- regulations 2.22, 6.6
- compared with Great Britain 6.8
- Metering-*contd*
- standards App 6.1
- usage levels 12.72
- Modern equivalent asset value (MEAV) 8.40, 9.108
- Monetary working capital adjustment (MWCA) 2.179, 2.189, 5.30, 8.3-8.4, 8.15, 8.18-8.19, 8.93
- Monopolies and Mergers Commission (MMC)
- conclusions 1.4-1.9, 2.1-2.216
- report *BAA plc: a report on the economic regulation of the London Airport companies (Heathrow Airport Ltd, Gatwick Airport Ltd and Stansted Airport Ltd)* (MMC 4, published by CAA, 1966) 2.47, 2.49, 9.30-9.31
- report *Portsmouth Water plc: a report on the determination of adjustment factors and infrastructure charges for Portsmouth Water plc* (HMSO, 1995) 9.30-9.31
- report *Scottish Hydro-Electric plc: a report on a reference under section 12 of the Electricity Act 1989* (HMSO, 1995) 2.47, 2.54, 2.62, 2.82, 2.90, 2.187-2.188, 5.32, 9.30-9.31, 9.61, 9.73, 9.163, 10.11, 10.16
- report *South West Water Services Ltd: a report on the determination of adjustment factors and infrastructure charges for South West Water Services Ltd* (HMSO, 1995) 9.30-9.31
- report *Yorkshire Electricity Board: a report on the efficiency and costs of the Board* (Cmnd 9014, 1983) 8.40
- terms of reference 1.1, 1.3, 2.1, 2.3, 2.30-2.32, 4.21, 5.6, 5.65, 8.14, 9.111, 10.2, 10.6, 11.2, 11.41, 12.17, 12.31-12.32, 12.34, App 1.1
- Monopoly situation 1.2, 2.20-2.21, 2.24, 2.38, 2.60, 2.172, 3.15, 10.16, 11.36, 11.41, 12.32, 12.68
- Monopsony situation 2.176
- Moy Park Ltd, views 12.108
- National Economic Research Associates (NERA), consultants to NIE 2.159, 7.83, 8.101-8.102, App 8.4
- National Fault Interruption and Reporting Scheme (NAFIRS) 6.4, 6.17, 6.29
(*see also* Performance measurement)
- National Grid Group plc, compared with NIE 2.23, 3.15, 8.94, 9.62, 9.72, 11.3, 11.16-11.17, 11.21, 11.34, 12.43, App 8.4
- National Power plc, privatization 2.82
- NEA Northern Ireland, views 12.71-12.74
- Net present value (T&D Business)
- calculated by DG 9.157, 9.159
- calculated by MMC 1.5, 2.162, 2.201, 9.142, 9.145
- rolled forward 2.118, App 2.6-App 2.7
- calculated by NIE 9.140, App 9.6
- methodology 9.103, 9.109, 9.130-9.138
- Network
- definition 3.34-3.40
- growth 2.152-2.153, 8.45
- improvements proposed 2.123-2.124, 2.132-2.133, 6.19, 6.30, 7.32-7.35, 7.55-7.60, 10.29
- environmental 7.75-7.77
- refurbishment and replacement
- overhead lines 2.126-2.130, 7.4, 7.12, 7.16, 7.41-7.54
- switchgear 2.131
- Network, improvements proposed, refurbishment and replacement-*contd*
- transformers 2.131, 7.53
- safety-related 7.4, 7.65-7.74, 7.76-7.77, 10.30, 10.31
- undergrounding 2.133, 2.214, 3.36, 7.55, 7.61-7.64, 7.71, 7.74-7.75, 12.50
- voltage control 7.76-7.77
- repairs and maintenance-*see* Efficiency, operating costs
(*see also* Efficiency; Performance measurement; Standards of service)
- Newry Chamber of Commerce, views 12.75
- Newry and Mourne District Council, views 12.55
- NIE Enterprises Ltd 7.30, App 5.2
- Nigen Limited
- activities 2.14, 3.19
- relations with NIE 11.14, 12.86
- views 12.34
- Non-Fossil Fuel Obligation Orders (NFFO) 2.17, 3.21, 12.47
- North Eastern Education and Library Board, views 12.110
- Northern Electric plc
- request for load profiling 3.43
- sales, Northern Ireland 2.22, 3.44
- views 3.44, 12.35
- Northern Ireland
- cost of living, compared with UK 3.51
- energy costs 3.8, 3.51
- energy demand-*see* Demand
- energy sources-*see* Energy sources
- geography, compared with UK App 8.3
- gross domestic product (GDP), compared with UK 3.3-3.5

- inward investment
 - compared with UK and Republic of Ireland 3.7-3.8
 - effects of electricity prices 12.14, 12.19
 - objectives of NIE 10.8, 10.29
- labour availability 3.8
- operating costs 3.8
- political situation 2.55-2.56, 3.8, 9.7, 9.10, 9.57-9.95, App 9.2
- population, compared with UK 3.2, 8.99, App 8.3
- privatization 11.10
- transport costs 3.8
- unemployment, compared with UK 3.6
- Northern Ireland Affairs Committee, report *Electricity prices in Northern Ireland. Vol 1* (HC 1994-95, 1995) 12.15, 12.81
- Northern Ireland Audit Office, report *The privatisation of NIE* (1994)-*see* Comptroller and Auditor General for Northern Ireland
- Northern Ireland Consumer Committee for Electricity, views 12.76-12.83
- Northern Ireland Economic Council, views 12.15-12.18
- Northern Ireland Economic Research Centre, estimates of GDP 3.3
- Northern Ireland Electricity Joint Trade Unions Committee, views 12.84-12.91
- Northern Ireland Electricity plc (NIE)
 - activities 1.2, 2.7-2.8, 5.4, 5.38-5.42
- Northern Ireland Electricity plc (NIE), activities-*contd*
 - financing requirements
 - duties of DED and DG 2.34, 2.44, 2.61, 2.70, 2.83, 4.4, 9.78, 11.19
 - proposals by MMC 2.163-2.164, 2.216
 - views of NIE 9.79, 10.7, 10.21-10.22, 10.24-10.27, 10.43-10.44
 - international operations 5.41
 - liabilities 5.44-5.45, 5.77
 - (*see also* Interconnectors; Landbank; Power Procurement Business; Profit centres; Retail Business; Supply Business; Transmission and Distribution Business)
- characteristics, compared with Great Britain
- electricity suppliers 2.5
- corporate plan 2.146, 2.148, 2.154, 2.168, 2.185, 3.57, 4.33, 7.23, 7.26-7.27, 7.31-7.32, 7.80, 8.14-8.15, 8.26, 8.33, 8.36, 8.38, 8.56, 8.59, 8.78, 8.93, 9.110-9.111, 9.113-9.128, App 8.1-App 8.2
- customers-*see* Customers
- efficiency-*see* Efficiency
- financial results
 - borrowing-*see* Borrowing; Financial ratios, gearing
 - budgeting system 5.49-5.50
 - cash flows
 - projections by DG 5.76
 - projections by MMC 2.85, 2.88, 2.94, 2.163
 - projections by NIE 2.96, App 5.3
 - debt
 - debenture 5.53, 5.61, 5.85-5.86, 9.46
 - debt premium-*see* Rate of return
 - debt to equity multiple-*see* Financial ratios
 - net debt 5.65-5.66, 9.48
 - recovery-*see* Efficiency, operating costs
- profits 2.9, 2.89, 5.10-5.11, 5.21-5.22, 5.28-5.31, 5.39-5.42, 5.54-5.57, 5.59, 5.62, 5.68-5.70, 11.27-11.32
 - allowance set by DG 2.187, 5.32, 9.154-9.155, 9.160, 12.43
 - response of NIE 2.161-2.164, 2.188, 9.161-9.164, 10.26
 - allowance set by MMC 1.7, 2.171, 2.189-2.191
 - broken down by activity 5.4
 - effects of price controls 2.201
 - forecast and actual performance compared 5.74
 - forecast by analysts 2.67, 2.79, 9.55-9.56, 9.60, 11.39, App 9.4-App 9.5
 - forecast by DG 5.32
 - forecast by MMC 2.94, 2.206, 2.215
 - forecast by prospectus 2.80, 5.74, App 5.3
 - forecasts by NIE 9.115-9.128
 - (*see also* Power Procurement Business; Profit centres; Retail Business; Supply Business; Transmission and Distribution Business)
- rate of return-*see* Rate of return
- regulatory accounts
 - cost allocation principles 10.42
 - interim for 1993/94 2.67, 2.78-2.79, 5.82, 9.54-9.55, 9.67
- Northern Ireland Electricity plc (NIE), financial results-*contd*
 - revenue-*see* Revenue
 - sales, compared with Great Britain electricity suppliers 2.4-2.5
 - taxes-*see* Tax payments
 - views of customers 12.68, 12.79-12.80
 - (*see also* Financial ratios)
- flotation-*see* Flotation
- history 5.1
- licence-*see* Licensing
- manpower-*see* Manpower
- privatization 2.6, 2.82, 3.16, 5.2
 - compared with Great Britain App 3.5
- prospectus-*see* Flotation
- purchasing-*see* Power Procurement Business
- research and development 8.67, 8.73
- risk assessment-*see* Risk assessment
- shares-*see* Shares
- standards of service-*see* Standards of service
- structure 5.54, App 5.2
- views 10.1-10.43
- Northern Ireland Forum for Political Dialogue, views 12.19
- Northern Ireland Housing Executive, views 12.20-12.22
- Northern Ireland Textiles and Apparel Association, views 12.92-12.95
- Nuclear levy 3.66, 11.26, 12.6, 12.93
- Office of National Statistics (ONS), company data 2.60, 9.39
- Office for the Regulation of Electricity and Gas in Northern Ireland (OFREG)

- consultation paper *New standards of performance for NIE* (OFREG, 1997) 6.10, App 6.1
- consultation paper *Northern Ireland Electricity plc: standards of performance review* (OFREG, 1996) 6.7
- discussions with MMC 2.121
- functions 4.9
- Standards of performance market research survey* (OFREG, 1997) 6.31, App 6.2
(see also Director General of Electricity Supply for Northern Ireland)
- Omagh District Council, views 12.56
- On-costs 2.137-2.139, 7.21, 7.26, 7.85-7.88
(see also Capital expenditure)
- Operating costs
 - actual and projected 8.15-8.16
views of NIAO 5.81-5.83
 - communications between DG and NIE 2.37, 2.149
 - current price review period 8.3-8.5
 - efficiency-see Efficiency
 - methodology 2.159-2.162
 - non-controllable 9.117
 - PPB 5.8-5.9, 5.45
 - Supply Business
 - costs of sales 5.23, 5.29
 - decline in nominal terms 2.179
 - projections by DG, methodology 2.178-8.24
 - projections by DG and NIE compared 2.180-2.181
 - projections by MMC 1.7, 2.182-2.186, App 2.8
- Operating costs-*contd*
 - T&D Business
 - compared with Great Britain electricity suppliers 2.27, 2.159-2.161, App 8.3-App 8.4
 - excluded services-see Efficiency; Price control formula
 - inter-business transfers-see Efficiency
 - projections by DG, methodology 2.145, 8.17-8.20
 - projections by DG and NIE compared 2.148-2.149, 8.25-8.26
 - projections by MMC 1.4, 1.7, 2.43, 2.149-2.161, App 2.8
 - projections by NIE 2.146-2.147
 - views of NIE 3.68
(see also Corporate costs; Current cost accounting, Historic cost accounting)
 - Operating expenditure-see Operating costs
 - Outages 6.23-6.24, 6.29, 7.76
(see also Performance measurement, network)
 - Output measures-see Performance measurement
 - Overall Standards of Performance-see Performance measurement, regulations
 - Pannell Kerr Forster (PKF), report on operating costs 2.30, 2.145, 2.149-2.151, 2.178, 2.182-2.185, 8.12, 8.17-8.19, 8.21-8.23, 8.28-8.32, 8.39-8.43, 8.47, 8.51, 8.54-8.55, 8.58-8.62, 8.64, 8.66-8.68, 8.70, 8.72, 8.74, 8.77-8.78, 8.80, 8.82, 8.85-8.87, 8.91, 8.93, 8.100, App 2.8, App 8.1
 - Performance measurement
 - compared with Great Britain electricity suppliers 7.5, 7.14, 8.94-8.102, 10.28, 12.43, App 8.3
 - compared with RECs 11.16, 11.19-11.20, 12.63
 - compared with UK 12.67
 - complaints 6.32, 6.34
compared with Great Britain electricity suppliers, SWALEC, SWEB and SHE 6.33
compared with RECs 11.20, 12.73
 - default payments 6.7
compared with Great Britain electricity suppliers, SWALEC, SWEB and SHE 6.13-6.14
 - definition 6.4, 6.18, 6.27
 - manpower productivity App 8.2
 - network
 - availability
 - compared with Great Britain 2.127
 - compared with SWALEC, SWEB and SHE 2.126, 6.20
 - comparisons between urban and rural areas 6.21
 - effects of expenditure projections 6.26
 - projections by NIE 6.22-6.24
 - proposed by DG 6.10, 6.28, App 6.1
 - views of DG 6.25
 - views of MMC 2.111, 2.129, 2.144
 - views of NIE 10.29
 - reliability 6.4, 6.18-6.19, 7.4, 12.115
 - security 2.111, 6.4, 6.18-6.19, 6.27
 - voltage control 6.18-6.19, 6.27
 - output measures 2.111, 2.118
 - profit centres, market testing 5.38, 8.51, 8.53
 - related to capital expenditure 7.3-7.5, 7.13-7.16, 12.82
- Performance measurement, related to capital expenditure-*contd*
(see also Efficiency; Network, improvements; Standards of service)
- P₀ drop-see Revenue, control formula
- Policy Planning Research Unit Monitor (1995), study of electricity usage 3.51
- Pollitt, Michael, *The restructuring and privatisation of the electricity supply industry in Northern Ireland: will it be worth it?* (DAE Working Paper No 9071, Department of Applied Economics, University of Cambridge, 1997) 12.117
- Pool 2.19, 3.31, 3.43, 5.43
- Power Procurement Business (PPB)
 - activities 2.7
 - asset valuation-see Asset valuation
 - economic purchasing obligation 4.12, 5.67
 - financial results 2.89, 5.10-5.13, 5.74
projections 9.120-9.126, App 5.3
 - revenue-see Revenue
(see also Northern Ireland Electricity plc)
 - Landbank costs 5.45
 - monopoly 1.2, 2.20
 - prices-see Bulk Supply Tariff; Price controls; Prices
 - wholesale purchasing
 - agreements-see Generation, power purchase agreements
 - comparisons with Great Britain 2.24, 3.24

- competition
 - proposals by DG 2.15-2.16, 3.26, 3.29
 - views of NIE 9.91
- customers with over 1 MW demand 2.22, 3.43
- monopsony 2.176, 3.15
- trading arrangements 2.15-2.16, 3.24, 3.26, 8.91-8.92
- transactions-*see* Bulk Supply Tariff
(*see also* Generation; Landbank)
- Power purchase agreements-*see* Generation
- Power stations-*see* Generation
- Powercards 5.27
(*see also* Billing, payment methods; Operating costs, uncontrollable)
- PowerGen plc, privatization 2.82
- Premier Power Ltd
 - relations with NIE 12.86
 - structure 3.19, 12.86
- Price cap control 4.25
(*see also* Price controls)
- Price control formula
 - components
 - adjustment factor for capital expenditure under spend 1.4, 2.107-2.118, 2.162, 7.8, 9.132, 9.140, App 2.7
 - views of NIE 7.7-7.8, 10.17-10.19
 - electricity losses term 1.5, 2.166-2.169, 2.202, 4.30, 4.33, 10.40
 - energy efficiency factor 2.193-2.194, 4.38, 4.40, 9.155, 9.157, 10.40
 - fixed, change proposed by DG 4.29
 - inter-business transfers 8.74
 - rates 10.42
 - RPI-X factor 2.39-2.43, 2.175, 2.205, 4.36-4.37
- Price control formula, components, RPI-X factor-*contd*
 - compared with NGG, RECs and Scottish electricity suppliers 11.34
 - effects of X on prices 9.145-9.146
 - illustrations by MMC 9.146
 - proposals by DG 4.32, 9.112, 9.135, 9.146, 9.157, 11.23, 11.34-11.35
 - proposals by MMC 2.119, 2.205
 - proposals by NIE 9.112-9.114, 9.144-9.146, 10.6, 10.42
 - views of unions 12.88
 - Use of System charges 4.27, 4.36, 5.17
 - wheeled unit term 4.31, 9.136
 - definition 2.25-2.26, 4.23-4.25, 4.34-4.37
 - effects of PPB asset valuations 2.210
 - excluded services 2.147, 4.27, 5.17-5.19, 8.9
(*see also* Revenue, control formula)
- Price controls
 - background to reference 4.19-4.20, 5.6, 10.3, 11.3-11.4
 - by business
 - all
 - proposals by DG 10.3-10.5, 10.11-10.23
 - proposals by NIE 10.6-10.10, 10.43-10.44
 - PPB
 - proposals by DG 2.89, 2.210
 - proposals by MMC 2.210
 - Retail Business 5.37
 - Supply Business
 - proposals by DG 2.193, 2.200, 2.206, 4.38-4.39, 9.152-9.160, 11.35-11.38
 - proposals by MMC 1.8, 2.171-2.192, 2.175, 2.191, 2.196, 2.198, 2.205-2.209
 - proposals by NIE 4.40, 9.161-9.164, 10.38
 - T&D Business
 - proposals by DG 4.28-4.32, 9.131-9.138, 11.34
 - proposals by MMC 1.5-1.6, 2.37-2.170, 2.199-2.204
 - proposals by NIE 4.33, 9.139-9.150
 - by customer types
 - demand over 1 MW 2.172, 2.174, 2.209, 4.38, 9.152
 - demand under 1 MW 8.21, 8.24, 9.152-9.154
 - effects
 - energy efficiency-*see* Energy efficiency
 - prices
 - compared with Great Britain 11.26
 - comparisons between domestic and industrial users 2.212-2.213
 - profits 11.27-11.32
 - shares 10.23
 - formula-*see* Price control formula
 - methodology
 - calculations by DG
 - bottom-up approach 10.5, 10.22-10.23, 11.17-11.18, 11.21
 - compared with approach of DGES 11.16, 11.24
 - evaluated by DG 11.39-11.41
 - calculations by MMC 1.7, 2.37, 9.142-9.150
 - calculations by NIE 9.112-9.114, 9.139-9.150
 - comparisons between NIE and Great Britain reviews 4.18
- Price controls-*contd*
 - period allowed
 - proposals by DG 4.38
 - proposals by MMC 2.42, 2.176
 - regulations-*see* Licensing
 - review of RECs-*see* Regional electricity companies
- Prices
 - components
 - all
 - compared with Great Britain, Manweb, SWALEC and SWEB 2.29, 3.76-3.77, 10.22, App 3.6
 - industrial and commercial customers 10.27
 - generation
 - changes proposed 1.9, 2.211, 12.34
 - compared with England and Wales 3.68
 - compared with Great Britain 2.29, 10.20, 10.22
 - effects of PPAs 12.54, 12.58, 12.62, 12.78, 12.86, 12.107-12.108, 12.113
 - effects of Scottish interconnector 2.19, 3.31, 5.43, 12.108
 - hedging strategy 5.67, 5.74
 - oil-fired 3.63
 - proportion of bills 2.213, 3.28, 10.26-10.27, 12.18, 12.61, 12.96, 12.99, 12.111

- PPB-*see* Bulk Supply Tariff
- Supply and T&D, compared with Great Britain, Manweb, SWALEC and SWEB 2.212, 3.79-3.80
- T&D Business
 - distribution 12.87
 - proportion of bills 12.115
- connection-*see* Connection charges
- controls-*see* Price controls
- discriminatory 2.34, 4.4, 5.24, 12.5, App 5.3
- meter installation-*see* Metering
- proportion of customer income 3.51, 10.27, 12.22, 12.66, 12.72
- proportion of industry costs 12.92, 12.101, 12.103-12.104
- street lighting 12.23, 12.25
 - compared with RECs 12.24
- structure
 - comparisons between industrial and commercial customers 3.81, App 3.3
 - comparisons between small and large users 3.67, 5.25
 - users with over 1 MW demand 12.61, 12.106, 12.112
 - users with under 1 MW demand 5.24
- subsidies-*see* Subsidies
- trends
 - compared with Great Britain 2.28, 3.72-3.73, 3.75, 3.77-3.80, 10.6, 10.27, 11.8, 11.26, 12.12, 12.15, 12.28, 12.60, 12.113, App 3.4
 - compared with Manweb, SWALEC and SWEB 2.212, 3.70-3.71, 3.74, 3.77-3.79, App 3.4
 - compared with UK 12.67-12.68, 12.85, 12.97, 12.103, 12.108
 - effects on competitiveness 12.12, 12.14-12.16, 12.19, 12.51, 12.97, 12.105, 12.111, 12.114
 - compared with UK 12.106
 - effects on public sector 12.12-12.13, 12.100
 - effects on water costs 12.26
- Prices, trends-*contd*
 - estimates by CRI 3.69, 3.72-3.75
 - estimates by DG 3.71, 3.78, 11.26
 - estimates by NIE 3.69-3.70, 3.78, 3.80
 - related to environmental regulations 12.108
 - related to government subsidies 12.6
 - related to MMC proposals 2.211
- Privatisation of Northern Ireland electricity* (Cm 1469, 1991) 2.6, 3.14, 5.53, 12.3
- Profit centres
 - activities 2.8, 5.38-5.39, 8.49
 - charges-*see* Efficiency, operating costs
 - performance-*see* Performance measurement
 - profits 5.39
- Profit sharing 2.40-2.42
- Prospectus-*see* Flotation
- Public electricity suppliers
 - views 3.46-3.47, App 3.2
 - (*see also* Eastern Electricity, Manweb, Northern Electric plc, Northern Ireland Electricity plc, Scottish Hydro-Electric plc, Scottish Power plc, Regional electricity companies, SWALEC, SWEB)
- Public interest
 - findings of MMC 1.6, 1.8, 2.38, 2.164, 2.169, 2.171, 2.173-2.174, 2.192, 2.196-2.198
 - reference terms 1.3, 2.3, 2.33-2.37
 - views of NIE 10.8, 10.10, 10.24, 10.27, 10.36, 10.39-10.40, 10.44
 - views of SHE 12.37
- Public Supply Contracts Regulations 1995 12.12
- Quality of supply-*see* Performance measurement, network
- Rate of return
 - basis of calculation
 - debt premium 2.54, 9.3, 9.22-9.23
 - compared with Great Britain utilities 9.23, App 9.3
 - dividend growth-*see* Dividend growth model
 - equity beta 2.50-2.51, 2.56, 2.61, 9.3, 9.20
 - equity risk premium 2.48-2.49, 9.3, 9.14-9.19
 - gearing-*see* Financial ratios
 - pre-tax return on equity 2.51-2.53
 - risk-free rate 2.47, 9.13, 9.16
 - calculation
 - by DG 2.54, 2.57-2.58, 2.80, 9.5-9.6, 9.11, 9.131, 10.5, 10.15-10.16
 - by MMC 1.4, 2.43-2.63, 2.81, 2.94, 2.162-2.163, 9.2-9.3, 9.163
 - range for NIE 9.32-9.38
 - range for previous regulatory inquiries 2.51, 9.30-9.31
 - by NIE 2.52, 2.54-2.55, 2.57, 2.62, 2.81, 2.94, 9.7-9.10, 10.37, App 9.6
 - by ONS, range for all UK companies 2.60, 9.39
 - views of customers 12.81
 - compared with Great Britain electricity suppliers 2.62
 - compared with RECs 11.19-11.20
 - comparisons between actual and forecast performance 5.74, 5.76
 - duties of DE and DG 2.34, 2.44, 2.61, 2.70
- Rate of return-*contd*
 - effects of price reductions 12.28
 - projections 9.122-9.128
 - risk assessment-*see* Risk assessment
- Rates revaluation 2.157, 8.20, 8.37-8.38, 9.117, 10.42
- Regional electricity companies (RECs)
 - compared with NIE 2.91, 3.15-3.16, 9.66, 9.100, 11.34, 12.24, 12.63, 12.82, 12.87
 - price review 2.68, 2.82, 4.29, 9.72, 11.34, 11.39
 - supply service shops 5.34
- Regression analyses 2.159
- Regulatory asset base (RAB) 2.43, 2.80, 2.97-2.99, 2.105, 2.201, 9.41-9.42, 9.67, 9.103, 9.132-9.133, 9.140, 9.142-9.143, 9.148, App 2.6
 - (*see also* Asset valuation)
- Retail Business
 - activities 2.8, 5.33-5.36
 - compared with RECs 9.100
 - asset valuation 2.86, 2.91-2.93
 - (*see also* Asset valuation)
 - closure 2.92
 - financial results 2.86, 2.91, 5.37, 5.69, 5.74, 9.100

- projections 9.122, 9.124, App 5.3
- inter-business transfer charges 2.183, 2.185, 8.15-8.16, 8.87-8.89
- views of customers 12.81
- refurbishment programme 5.74
- Retail price index 2.25-2.26, 2.39-2.43, 2.153, 2.199, 8.19, 8.24, 8.33, 9.142-9.143, 12.75
- Revenue
 - control formula
 - calculated by DG 9.147, 9.155-9.156, 9.158, 9.160, 10.4
 - calculated by MMC 9.147-9.148
 - definition 2.26, 2.39, 4.25
 - Po drop 2.199, 2.205-2.206, 2.211, 9.112-9.114, 9.135, 9.139, 9.144, 10.6, 10.42, 11.12, 11.34-11.35, 11.40
 - future requirements
 - estimates by MMC 2.85, 2.88, 2.94, 2.96, 2.162-2.163
 - Supply Business 1.7, 2.190-2.191
 - T&D Business 1.5, 2.163-2.164, 4.27
 - views of Northern Electric 12.35
 - recovery
 - over 3.71, 5.72, 11.35
 - under 2.113, 3.71, 5.72-5.73, 9.137
 - sources
 - PPB 5.8, 5.13
 - Supply Business 5.23
 - T&D Business 5.18
- Reward Group, data on cost of living 3.51
- Risk assessment
 - costs 8.67, 8.72
 - discounts-*see* Shares, price movements
 - duties of NIE 8.72
 - operational risks committees 5.48
 - rate of return
 - views of Government 2.80
 - views of MMC 2.56, 2.60-2.61, 2.189, 9.3
 - views of NIE 2.55, 2.67, 2.188, 9.7, 9.10, 9.22, 9.49, 9.52-9.68, 9.89, 10.16, 10.37, App 9.2, App 9.5
- Risk assessment-*contd*
 - regulatory 2.61, 3.16, 9.52, 9.79, 10.41-10.42, 10.44, 11.15
 - compared with Great Britain electricity suppliers 11.1
 - (*see also* Northern Ireland, political situation)
- Roads Service, views 12.23-12.25
- Rust Kennedy & Donkin (RKD), report on capital expenditure 2.30, 2.119-2.121, 2.125, 2.138-2.139, 7.17-7.19, 7.25, 7.37, 7.39-7.40, 7.44, 7.54, 7.59
- S G Warburg, forecasts of profits App 9.5
- Scotland
 - compared with Northern Ireland 3.17
 - (*see also* Interconnectors; Scottish Hydro-Electric; ScottishPower)
- Scottish Hydro-Electric (SHE) plc
 - compared with NIE 2.4-2.5, 2.23, 2.82-2.83, 3.17, 5.66, 9.73
 - views 12.36-12.40
 - (*see also* Efficiency; Monopolies and Mergers Commission, report; Performance measurement)
- Scottish Power plc
 - activities 12.42
 - compared with NIE 2.82-2.83, 5.66, 8.97, 9.61
 - views 3.44, 9.27, 9.66, 12.41-12.43
 - (*see also* Interconnectors)
- Sean Quinn Group Ltd, views 12.111
- Second-tier suppliers-*see* Licensing; Supply Business
- Shareholders
 - benefits since privatization 11.27, 12.18
 - interests 9.79, 12.35
 - percentages of capital held 5.5
 - rights of DED 5.3
 - subsidies to customers 10.17-10.21
 - views 12.118
- Shares
 - bought back by NIE 5.55, 5.61, 5.65, 5.78, 11.30
 - dividend cover-*see* Financial ratios
 - dividend growth-*see* Financial ratios
 - dividend policy 5.75
 - dividends paid 5.52-5.54, 9.46, 9.48, 9.78, App 5.3
 - dividends per share-*see* Financial ratios
 - earnings per share-*see* Financial ratios
 - investor expectations 11.19
 - prices
 - compared with UK electricity suppliers 2.78
 - discounts 2.78, 9.48, 9.50-9.51
 - effects of political situation 9.10, App 9.2
 - effects of price controls 10.23
 - equity beta-*see* Rate of return
 - flotation 2.84, 5.2, 5.85, 9.44
 - underpricing 2.73, 9.68-9.70
 - movements 2.65-2.71, 2.78-2.84, 5.65, 9.58, 9.64-9.67, App 9.2
 - compared with UK privatized companies 9.72
 - subsidiaries App 5.2
 - (*see also* Flotation)
- ShopElectric 5.33, 5.35
- (*see also* Retail Business)
- Short Brothers plc, views 12.112
- Smith, Michael, *NIE's £42.3m pleases City (Financial Times, 7 December 1993)* 2.79, 9.55
- Smith New Court, forecasts of profits App 9.5
- Smyth, Mike, *Estimating the Northern Ireland risk factor effect* (to be published, Regional Studies) 9.57
- Springvale EPS Limited, views 12.113
- Standards of service
 - customer surveys 2.127, 6.31, 7.15, App 6.2
 - definition 6.2-6.3
 - performance improvements
 - effects of price control proposals 2.214, 10.11
 - effects of profit centres 5.38
 - network-*see* Network
 - rural areas 2.126, 7.7, 7.46, 7.48, 7.55
 - performance measurement-*see* Performance measurement
 - regulations 4.13, 6.4-6.9, 6.12, 6.13-6.17, 7.3-7.4
 - changes proposed by DG 2.144, 6.10, 6.16, 6.28-6.29, App 6.1
 - views of NIE 10.3, 10.24, 10.28-10.29, 10.32-10.33, 10.42
 - (*see also* Licensing)
- Strabane District Council, views 12.57
- Streetworks (NI) Order 1995 8.67
- Subsidies

- by government 2.27, 2.29, 3.63-3.66, 3.71, 11.26, 12.6, 12.93
- by shareholders 10.17-10.21
- Supervisory Control and Data Acquisition (SCADA) 2.135, 6.23-6.24, 7.79
 - (see also Performance measurement, network)
- Supply Business
 - activities 2.7, 3.41
 - asset valuation-see Asset valuation
 - competition
 - customers with demand over 1 MW 5.74, 12.12, 12.28
 - customers with demand under 1 MW 11.36
 - effects of licensing regulations see Licensing proposals by Government 3.13
 - views of Action Group on Northern Ireland 12.63
 - views of DG 2.193, 3.16, 3.43, 4.38, 9.99, 9.156, 11.36
 - views of MMC 2.172-2.173, 2.176, 2.189, 2.194, 5.73
 - views of NIE 2.172, 2.176, 2.188, 2.193, 3.43, 3.48, 4.40, 5.74, 9.161, 9.164, 10.16, 10.24, 10.37-10.38, 10.42, 10.44
 - views of public electricity companies 3.46-3.47, App 3.2
 - views of second-tier suppliers 3.44
 - contracts 3.42
 - customers with demand over 1 MW 2.174, 3.42, 5.24, App 3.3
 - discrimination 4.11, 4.13
 - duties of NIE 3.42
 - financial results 1.7, 2.90, 2.171, 5.28-5.31, 5.74
 - operating costs-see Operating costs
 - projections 9.120-9.123, 9.128, 9.154, App 5.3
 - revenue-see Revenue
 - (see also Northern Ireland Electricity plc)
 - licensing-see Licensing
 - prices-see Price controls; Prices
 - second-tier suppliers
 - definition 3.43
 - entry levels 3.45, 3.47-3.48, 3.50
- Supply Business, second tier suppliers, entry levels-*contd*
 - compared with Great Britain 3.49
 - market penetration 3.44
 - views of Great Britain electricity suppliers 3.46
- Supply Competition Code 3.24
- Supply interruptions per customer-see Performance measurement, network, targets, security
- SWALEC
 - compared with NIE 9.22, App 8.3
 - (see also Performance measurement, complaints; Prices, components; Prices, trends)
 - performance App 8.3
- SWEB
 - compared with NIE 5.66
 - (see also Performance measurement, complaints; Prices, components; Prices, trends)
- Tax payments 2.51-2.53, 5.68
- Telecommunications centre
 - activities 5.39
 - profits 5.39
- (see also Profit centres)
- Tennants Textile Colours Limited, views 12.114
- Third party revenue collection-see Efficiency, operating costs
- Tractebel SA 2.14, 3.19
- Training and conferences centre-see Profit centres
- Transmission and distribution (T&D) Business
 - activities 5.15
 - competition, effects of licensing regulations-see Licensing
 - financial results 2.95, 5.21-5.22, 5.74, 12.31
 - capital expenditure-see Capital expenditure
 - operating costs-see Operating costs
 - projections 9.120-9.124, 9.127, App 5.3
 - rate of return-see Rate of return
 - revenue-see Revenue
 - (see also Northern Ireland Electricity plc)
 - licensing-see Licensing
 - monopoly 1.2, 2.21, 2.38, 2.60
 - network-see Network
 - performance-see Performance measurement
 - prices-see Price controls; Prices; Use of System
 - risk assessment-see Risk assessment

Transmission and distribution (T&D) Business
 activities-*contd*
 Use of System-*see* Use of System
 Transparency 2.157, 12.40, 12.64
 Transport centre-*see* Profit centres

Ulster Television plc, views 12.115
 Ulster Weavers, views 12.116
 Undereave wiring 2.133, 7.69-7.74
 (*see also* Network, improvements)
 Undergrounding-*see* Network
 Use of System charges
 cost recovery 5.29
 customers with over 1 MW demand 2.22, App 3.3
 definition
 basis for calculation 5.18, 7.40, 7.83
 need for clarification 12.105
 licensing regulations 2.21-2.22, 2.173, 5.17
 price controls-*see* Price control formula
 related to connection charges 2.140, 5.20, 10.39
 trends 12.105
 (*see also* Connection charges, Prices)

Vertical integration 2.23, 3.13, 3.17, 5.1
 Voluntary Selective Severance scheme 2.155, 8.31-
 8.32, 8.34, 8.36, 8.56, 8.68, App 8.2
 (*see also* Manpower)

Water companies
 costs of electricity 12.26
 rate of return, compared with NIE 9.31, 9.61, 9.73
 Water Service, views 12.26
 Wayleaves-*see* Efficiency, operating costs; Operating
 costs, uncontrollable
 Weighted average cost of capital (WACC) 2.46, 2.60,
 2.63, 9.2-9.5, 9.8-9.12, 9.21, 9.40
 (*see also* Rate of return)
 Wheeled units-*see* Price control formula
 Wholesale electricity-*see* Pool; Power Procurement
 Business
 Wholesale Electricity Trading System-*see* Power
 Procurement Business
 Wholesale Electricity Trading System (WETS) 2.15-
 2.16, 3.26, 8.91-8.92, 10.42
 Yardstick formula App 8.4