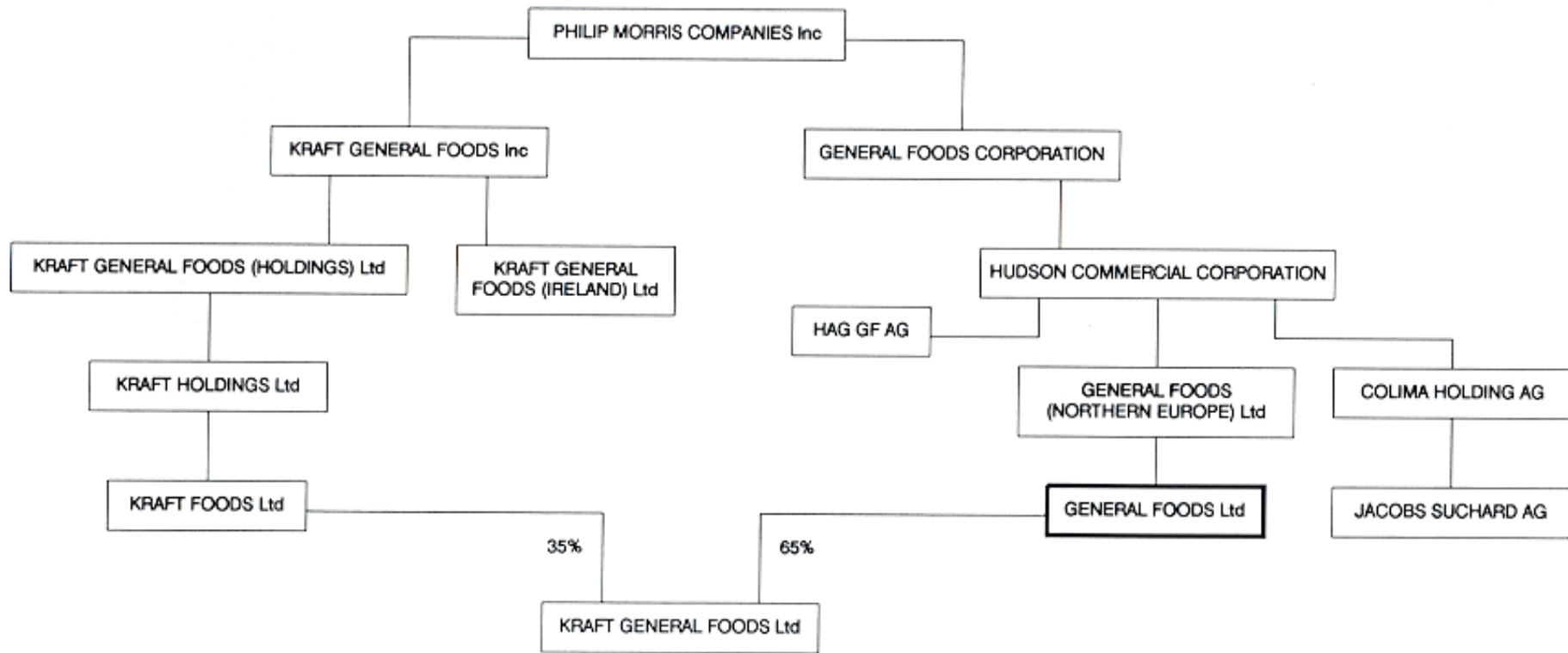


APPENDIX 3.1
(referred to in paragraph 3.29)

Relationship between General Foods Ltd and other relevant members of the Philip Morris group



Source: MMC study from GFL.