

## Corporate Shared Services across government

Department	Number of staff	Shared Service functions	Planning	Business case approval	Implementation	Live	Benefit realisation
Business Enterprise and Regulatory Reform (BERR)	2,500	HR	■	■	■		
		Finance	■	■	■		
Cabinet Office (CO)	1,360	HR	■	■			
		Finance	■	■			
		Procurement	■	■			
Communities and Local Government (CLG)	2,500	HR		■			
		Finance		■			
		Procurement		■			
		IT		■			
Crown Prosecution Service (CPS)	8,500	HR	■	■	■	■	
		Case Management (Witness Management System)				■	■
Culture Media and Sport (DCMS)	547	HR	■				
		Finance	■				
Children Schools and Families (DCSF)	2,800	HR	■	■	■		
		Finance	■	■	■		
		Procurement	■	■	■		
Environment and Rural Affairs (DEFRA)	15,000	HR	■	■	■	■	■
		Finance	■	■	■	■	■
		Procurement	■	■	■	■	■
		Facilities Management	■	■	■	■	■
Transport (DfT)	21,800	HR	■	■	■	■	■
		Finance	■	■	■	■	■
Innovation University and Skills (DIUS)	800	HR	■	■	■		
		Finance	■	■	■		
		Procurement	■	■	■		
Work and Pensions (DWP)	115,000	HR	■	■	■	■	■
		Finance	■	■	■	■	■
		Procurement	■	■	■	■	■
Foreign & Commonwealth Office (FCO)	6,500	HR	■	■			
		Finance	■	■	■		
		Procurement	■	■	■		
Health – Corporate (DH)	2,245	HR	■	■			
		Finance	■	■			
		Procurement	■	■			
Prison Service (HMPS)	48,000	HR	■	■	■	■	■
		Finance	■	■	■	■	■
		Procurement	■	■	■	■	■
Revenue and Customs (HMRC)	92,000	HR	■	■	■	■	■
		Finance	■	■	■	■	■
		Procurement	■	■	■	■	■
Treasury (HMT)	1,400	HR	■	■			
		Finance	■	■			
		Procurement	■	■			
Home Office – Corporate (HO)	23,500	HR	■	■	■		
		Finance	■	■	■	■	
		Procurement	■	■	■		
		IT	■	■	■	■	■
		Estates	■	■	■	■	■
Justice (MoJ)	27,546	HR	■	■			
Ministry of Defence (MoD)	83,590	HR (civilian)	■	■	■	■	■
	177,760	HR (military)	■	■	■	■	■
	261,350	Finance	■	■	■	■	■